#### ARTICLES OF ASSOCIATION

# OF THE OPEN POWER GRIDS ASSOCIATION

ARTICLE 1 - INCORPORATION - HEADQUARTERS

Pursuant to Article 14 et seq. of the Italian Civil Code, an international not-for-profit association called "Open Power Grids" (the "Association") is incorporated.

All deeds, invoices, notices, publications and other documents issued by the Association must mention its name and registered office address.

The Association has its registered office in Rome, Via Mantova 24. The registered office of the Association may be transferred to any other location in Italy, provided that the General Assembly approves such amendment to the Association's Articles of Association.

The Board of Directors is also authorised to set up administrative and branch offices of the Association in Italy and abroad.

The Association aspires to be registered as a legal entity pursuant to D.P.R. (Presidential Decree) 361/2000, through registration in the special register held by the Prefettura di Roma.

#### ARTICLE 2 - PURPOSE

The Association is a not-for-profit organisation with the sole purpose of fostering a dialogue between all asset owners and grid operators, suppliers, manufacturers, universities, trade foundations, operating in the electricity sector ("Stakeholders"), with the primary objective of developing and sharing Functional Specifications of increasingly sustainable components, devices and materials.

#### The Association aims to:

a) develop, update and improve in terms of environmental sustainability the functional specifications of components, devices, production processes and design of the distribution network in an open co-design approach through the activities

and deliverables ("Functional Specifications") carried out by working groups in which all Members ("Committees", "Technical Committees" or "TCs") can participate; b) make the Functional Specifications available to all Members and, for advisory purposes, to bodies and organisations involved in regulatory activities, selected by the Board of Directors on the basis of non-discriminatory objectives and criteria;

- c) manage the platform ("Platform") used by the Members, as a repository for sharing Functional Specifications. The Platform is used by the Members under the conditions and according to the purpose of the Association;
- d) encourage the adoption of the Functional Specifications to foster economies of scale for Stakeholders in compliance with all applicable antitrust laws and regulations;
- e) encourage competition between suppliers on the basis of Functional Specifications, supporting the creation and implementation of compliance testing procedures and processes which meet the industry requirements;
- f) undertake relationships, by way of example, with universities, government research institutes, other technology consortia and organisations that can support and contribute to the development of the Functional Specifications.

No commercially sensitive information will be exchanged between members for the achievement of the purposes described above.

In carrying out its activities, the Association will respect the rules of competition, as an indispensable element for the proper development and operation of the electricity sector. To this end, the Association adopts the tools and measures necessary to prevent potential competition issues, including a special code of conduct that formalises and recalls the Association's commitment to operate in accordance with such rules.

The Association may perform any activity that is instrumental and/or functional to the achievement of its purposes.

ARTICLE 3 - DURATION

The Association is established for an indefinite duration.

ARTICLE 4 - CATEGORIES OF MEMBERS

The Association is composed of Ordinary Members, having the rights set forth in Article 5 below, without the right to vote in the General Assembly meeting, and Voting Members, having the right to vote in the General Assembly meeting and the additional rights set forth in Articles 5 and 6 (Ordinary Members and Voting Members are jointly referred to as 'Members').

The Association must have at least two (2) Voting Members. Enel Grids s.r.l. is the first Voting Member, and is also referred to as the "Founding Member".

ARTICLE 5 - RIGHTS OF MEMBERS

All members are entitled to:

- free access to the Platform, subject to Annex 1 and the antitrust guidelines, under the terms and conditions of the licence agreement referred to in Article 34;
- adopt the Functional Specifications contained in the Platform;
- participate in the meeting and working groups for the improvement of the Functional Specifications;
- propose the revision of the Functional Specifications or introduce new ones for their adoption.

In addition, Members may use the Functional Specifications marked with the 'OPEN POWER GRIDS' logo, as an example, to:

- design electrical systems for third parties;
- purchase components and devices and build network modules for their own purposes
   (e.g. distribution networks or industrial plants);

- show them as examples of technical solutions for educational purposes.

All the above in compliance with the provisions of these Articles of Association. It is understood that each Member, outside the Association, remains free to use and/or develop functional specifications other than the existing Functional Specifications.

#### ARTICLE 6 - SPECIAL RIGHTS OF VOTING MEMBERS

In addition to what is provided for in Articles 4 and 5 above, Voting Members have the right to vote at the General Assembly meeting, in the manner prescribed by Article 18 of these Articles of Association.

The Association must have at least two (2) Voting Members. In the event that only one (1) Voting Member remains, the Board of Directors shall take the necessary steps to have an additional Voting Member admitted within forty-five (45) days.

# ARTICLE 7 - ADMISSION REQUIREMENTS

Any for-profit company, not-for-profit corporation, association, governmental organization, educational institution that supports the objectives, policies and procedures of this Association is qualified to become a Member.

Upon joining, the candidate may apply to be admitted as an Ordinary Member or Voting Member.

# ARTICLE 8 - ADMISSION PROCEDURE

Applicants must submit their application in writing to the President of the Board of Directors or, in their stead, to the Technical Secretary. The application form and the formalities to be observed are determined by the Board Members. The Board Members, also at the request of one of the Members, may ask for further information at any time in order to decide on an application. The application form and the relevant formalities will be published on the Association's website.

Admission to the Association requires a decision of the Board of Directors,

which can be made in writing or by means of a meeting and can only be rejected for one of the reasons set out below:

- (a) the applicant is not active in one of the fields covered by or related to the purposes of the Association, or
- (b) the applicant fails to fulfill the admission formalities,
- (c) the applicant's misconduct, considering publicly available objective information, would seriously damage the reputation and/or aims of the Association, or
- (d) the applicant is subject to or exposed to insolvency procedures
- (e) the applicant does not possess an adequate technical-organisational structure to make a significant contribution to the achievement of the Association's purposes.

Admission is effective only after the conclusion of the membership agreement as published on the Association's website ('Membership Agreement').

#### ARTICLE 9 - WITHDRAWAL

A Member may withdraw from the Association at any time by sending a registered letter (or alternatively a certified e-mail) to the President of the Board of Directors.

Withdrawal shall be effective upon receipt of the letter/e-mail by the President of the Board of Directors.

Upon withdrawal, the Member forfeits any rights or obligations arising from these Articles of Association, with the exception of rights, obligations and responsibilities that by their nature are still applicable, such as obligations of confidentiality as defined in these Articles.

## ARTICLE 10 - EXCLUSION FROM MEMBERSHIP

A Member who acts in breach of the objectives of the Association and/or the Membership Agreement may be excluded from the Association by the General Assembly

at the request of a Voting Member or at the proposal of the Board of Directors, provided that the Voting Members present or represented at the General Assembly meeting hold at least half of the total number of voting rights held by all the Voting Members and the decision is approved by a majority of three quarters of the votes cast. The Voting Member for whom exclusion is proposed shall not be counted in the determination of the above quorum and majority; such Voting Member shall have the right to be heard at the General Assembly meeting. Exclusion shall take effect immediately upon decision. A further reason for exclusion from the Association is the failure by a Voting Member to pay the membership fee provided for in Article 12 of these Articles of Association within the given deadlines.

# ARTICLE 11 - ASSETS

The Association's assets consist of:

- a) the endowment fund a minimum amount of EUR 40,000.00;
- b) the membership fees paid by Members;
- c) free contributions provided by both Members and third parties. These contributions may be specifically earmarked by the donor, within the framework of the Association's policies and programmes;
- d) contributions and funding allocated for this purpose by public or private, national and international entities.

The Association gets the economic resources necessary to carry out its activities mainly from the membership fees paid by the Members.

The Association uses its assets to carry out its institutional activity for the exclusive pursuit of the purposes set out in these Articles of Association, respecting the limits imposed on the use of the endowment fund.

In managing its assets, the Association shall abide by the principles of responsible, sound and prudent management in order to achieve the Association's purposes more effectively.

Consistently with the absence of any for-profit purpose, the distribution, even indirectly, of profits or surpluses, of the endowment fund, of other funds and reserves however denominated in favour of Members, workers, collaborators, Board Members and other members of the Association's bodies is forbidden, even in the event of withdrawal or termination of the membership, unless the destination or distribution is required by law.

Should the endowment fund be reduced by more than one third of the minimum amount established by law, the Board of Directors, or in the event of its inaction, the Supervisory Body (if appointed), must without delay call the General Assembly to decide on its reconstitution or the continuation of its activity in the form of an association without legal personality.

#### ARTICLE 12 - MEMBERSHIP FEES

The amount and term of payment of the membership fee shall be determined, year by year, by the General Assembly called for the approval of the budget, taking into account the needs and activities of the Association, as well as the different categories of Members.

# ARTICLE 13 - FINANCIAL YEAR

The financial year begins on 1 January and ends on 31 December of each year.

The Board of Directors draws up:

- (a) the budget for the following financial year by 31 December of the current year;
- (b) the financial statement for the previous financial year.

By 30 March of each year, the Board of Directors shall submit to the General Assembly for approval a the financial statement drawn up in the manner prescribed by law and consisting of the statement of assets and liabilities, income and expenses. Said financial statement shall also be accompanied by a report illustrating its contents, reporting on the financial perormance and management

of the organisation, the way in which the institutional purposes are pursued, as well as the secondary and instrumental activities other than institutional ones; said report shall also take into account any remarks or suggestions made by the Supervisory Body (if appointed) and/or the Auditor.

ARTICLE 14 - DUTIES OF MEMBERS

Members have no rights to the Association's assets, either before or after admission.

The adoption of any Functional Specification contained in the Platform and marked with the "OPEN POWER GRIDS" logo implies that it may not be modified in any part and, in any case, any change shall be made in accordance with Article 36 below.

Members may not profit from the sale of Functional Specifications to third parties.

It is agreed that the use by the Members of any Functional Specification in a manner that does not comply with the requirements set forth in these Articles of Association may found any claim for damages suffered by the Association and/or its Members for said violation.

ARTICLE 15 - ORGANS OF THE ASSOCIATION

The organs of the Association are:

- the General Assembly;
- the management body, called the Board of Directors;
- the President;
- the Technical Secretary;
- the Auditor.

No remuneration is established for the above-mentioned offices, with the exception of the Auditor, who is entitled to remuneration set by the Board of Directors, for the entire term of office.

ARTICLE 16 - GENERAL ASSEMBY. COMPOSITION AND VOTING RIGHTS

The duly constituted General Assembly represents all Members. Ordinary Members have the right to attend the General Assembly meeting and participate in discussions.

Every Voting Member, who has duly paid the membership fee, whose membership in the Association has not terminated, has the right to vote on any matter submitted to the vote of the Assembly.

Ordinary Members, as mentioned, do not have the right to vote at the General Assembly meeting.

At the General Assembly meeting each Voting Member shall be entitled to one (1) vote.

At the General Assembly meeting each Voting Member is represented by a natural person. The identity of this representative must be communicated to the Secretary of the General Assembly prior to the General Assembly meeting. If another person will represent the Voting Member at the General Assembly meeting, the Voting Member must give notice of this by indicating the identity of the person who will represent it in the letter of notice referred to in Article 18 of these Articles of Association.

Resolutions passed by the General Assembly are binding for all Members, including absent or dissenting ones.

ARTICLE 17 - POWERS OF THE GENERAL ASSEMBLY

The General Assembly has the following powers:

- outiline the general strategy of the Association and draw up the annual work programme;
- amend these Articles of Association;
- appoint, confirm the appointment, suspend and dismiss the Board members and the Auditor;
- dissolve the Association and invalidate its resolutions;

- exclude a member from the Association, pursuant to Article 10 of these Articles of Association;
- propose to the Board of Directors the establishment of Technical Committees.

Finally, the General Assembly decides on other matters provided for by current legislation or these Articles of Association.

ARTICLE 18 - MEETINGS OF THE GENERAL ASSEMBLY, VOTING AND QUORUM

The Annual General Meeting is held in March.

Extraordinary General Assembly Meetings may be held at the written request of the Board of Directors. Such a meeting must also be called if a Voting Member requests it, together with the proposed agenda for the meeting.

The notice of call shall be sent by the President of the Board of Directors at least fifteen (15) days before the date set for the General Assembly meeting to all the Members and Board Members of the Association by fax, e-mail, mail or other written means, to the address (e-mail) or number provided by the Member or Board Member to the Secretary of the General Assembly. The notice shall indicate the date, venue and proposed agenda of the Assembly as well as the date of the second call, if any. Any Voting Member may request that the Board's President add an item to the agenda, up to ten (10) days before the date of the Meeting, by sending an e-mail with acknowledgement of receipt to the person who called the meeting. The latter shall then circulate the amended agenda, forwarding it to all recipients of the notice, in the same manner as the notice itself and no later than five (5) days before the General Assembly meeting.

No resolution may be passed on an item not on the agenda unless all the Members are present and unanimously resolve to include that item on the agenda.

For justified reasons, the General Assembly meeting may be held without prior convocation. In this case, the Assembly shall be considered validly held if all Voting Members and Board Members are present.

Meetings of the General Assembly may be held by telephone or videoconference or any other means enabling the Members to deliberate.

The General Assembly meeting is chaired by the President or, in their absence, by the most senior member of the Board of Directors.

A secretary (appointed by the President), or a notary public in cases provided for by the law, is responsible for drafting the minutes of the General Assembly meetings.

Resolutions of the General Assembly are adopted by majority vote of the Voting Members and with the presence of at least half of the Voting Members. In second call, the resolution is valid whatever the number of participants. In resolutions approving the financial statement and in those concerning related responsibility, the directors do not have a vote.

Amendments to the Articles of Association require the presence of at least three quarters of the Voting Members and the vote of the majority of the Voting Members present. A vote of at least three quarters of the Voting Members present shall be required to resolve on the dissolution of the Association and the transfer of its assets, amendments to the IP Framework Annex 1 to these Articles of Association and the exclusion of a Member.

ARTICLE 19 - BOARD OF DIRECTORS. COMPOSITION

The Association is managed by a Board of Directors, composed of a minimum of three (3) to a maximum of seven (7) Board Members, including in any case the Founding Member, who must be natural persons and representatives of the Voting Members of the Association, appointed by the General Assembly.

The General Assembly shall determine the number of Board members in accordance with the provisions of the preceding paragraph and the duration of their term of office. The term of office may not exceed two (2) years.

The General Assembly may suspend or dismiss a director from office at any time.

A Board Member may also resign at any time by sending a registered letter (or alternatively a certified e-mail) to the Board's Chair. The vacancy must be filled by the Board by co-option. A Board Member so appointed must be confirmed at the next General Assembly meeting.

ARTICLE 20 - POWERS OF THE BOARD OF DIRECTORS

The Board of Directors has the following powers:

- definition of the rights and duties of the Members in accordance with Articles 4, 5 and 14;
- definition of the application and admission procedures for Members in accordance with Article 8;
- proposed amendments to the Membership Agreement;
- taking decisions on the management of the Association according to the general strategy outlined by the General Assembly;
- establishment of Technical Committees and their change and dissolution, powers and procedures of such Committees;
- appointment of the technical referents of the said Committees. In making such decisions, the Board shall observe a principle of fair and effective access to the Committees and ensure fair and non-discriminatory treatment of all applications for membership of the Committees;
- timely and non-discriminatory dissemination of all relevant information relating to and necessary for the application of the Adopted Functional Specifications to all Members;
- approval of proposals to amend existing Functional Specifications or to supplement them with new Functional Specifications in accordance with the procedure laid down in Article 36;
- proposal for the exclusion of Members pursuant to Article 10;
- change from Ordinary Member to Voting Member;

- conclusion of confidentiality and/or cooperation agreements with third parties outside the Association;
- appointment of the Association's consultants;
- creation of intra-associative tables for in-depth analysis and discussion of issues relevant to the sector, in compliance with the principles set out in the code of conduct and antitrust guidelines.
- any other power related to the management of the Association and not assigned to other bodies by these Articles of Association.

The Board of Directors has the power to delegate day-to-day management to one or more Technical Secretaries in accordance with these Articles of Association.

It may also delegate its powers for a particular or specific purpose to an authorised representative/agent, who need not be a Member or Director of the Association.

# ARTICLE 21 - BOARD MEETINGS

The Board of Directors meets when convened by the Chair and whenever the interest of the Association requires it. The notice of call must be sent to the Board members at least seven (7) days in advance, and may be sent by any written means (e.g. e-mail, fax, mail) with indication of the date and agenda of the meeting. For justified reasons, the Board of Directors may meet without prior convocation. In this case, the meeting is considered validly held if all Board members are present.

Meetings of the Board of Directors may be held by telephone or videoconference or any other means enabling the Board members to deliberate.

Meetings of the Board of Directors are chaired by the President or, in the event of their absence or impediment, by the most senior Director. A Secretary appointed by the Board's Chair or, in the event of their absence or impediment, by the

person chairing the board meeting, is responsible for drafting the minutes of the board meetings.

#### ARTICLE 22 - POWERS OF ATTORNEY

Each Board Member may designate a delegate, by letter, fax or other written means, to represent him/her at a Board meeting.

ARTICLE 23 - VOTING OF THE BOARD OF DIRECTORS AND QUORUM

In order to deliberate validly, at least half of the Directors must be present or represented in the Board.

Resolutions must be adopted by the Executive Board by a majority of the votes cast, unless otherwise stipulated in these Articles of Association. Each Board Member has one (1) vote.

#### ARTICLE 24 - MINUTES OF THE BOARD OF DIRECTORS

The minutes must be sent to all directors within seven (7) days from the meeting and kept at the registered office of the Association. Any Director may suggest clarification and/or correction of the minutes within three (3) days from their distribution by sending an e-mail with acknowledgement of receipt to the person who sent the minutes.

## ARTICLE 25 - PRESIDENT AND LEGAL REPRESENTATION

The association shall be represented for all acts, including judicial acts, by the President of the Board of Directors, who is appointed by the Board of Directors from among its members. The association may also be validly represented by special attorneys appointed for individual acts or categories of acts, who proceed within the limits of their powers.

## ARTICLE 26 - RULES OF PROCEDURE OF THE BOARD OF DIRECTORS

The Board of Directors may adopt internal rules not in conflict with these Articles to ensure the proper functioning and management of the Association, as well as guidelines to ensure compliance with applicable laws and regulations.

#### ARTICLE 27 - REMOTE MEETINGS

In addition to the other participation systems permitted by these Articles of Association - provided that equal treatment of participants and the possibility (i) to ascertain their identity and entitlement; (ii) to view and exchange documents; (iii) to follow and participate simultaneously in the discussion, taking part in real time in the discussion of the items on the agenda; (iv) to take part in voting on the items on the agenda as well as (v) for the Chairperson of the meeting and the person taking the minutes, to adequately catch the events being minuted - the meetings of the General Assembly and of the Board of Directors may be held entirely or partly in different and separate locations, only by means of telecommunication systems allowing remote participation, without the Chair and the Secretary or the Notary public necessarily having to be physically present in the same place.

In this case, the notice of call shall indicate as the place of the meeting only the platform or telecommunication system used for holding the meeting, which shall be deemed to be held at the registered office of the Association.

The minutes of the meetings, both in the aforementioned case and in the case of meetings held adopting different methods of proceedings allowed by these Articles, may be signed - by the Chair and the Secretary or by the Notary Public alone - at the time of the meeting or even at a later date provided that there is no delay, within the time required to fulfill filing or publication or other communication obligations.

#### ARTICLE 28 - TECHNICAL COMMITTEES

A Technical Committee is defined as a team consisting of people skilled in the specific discipline covered by the Committee (engineers, technicians) as well as experts in the development and drafting of Functional Specifications for a specific

area of power distribution (e.g. Transformers and Reactors), led by a Committee Technical Referent.

The Board of Directors is authorised to set up Committees - also upon proposal of the General Assembly - and may decide on their change, dissolution and composition, as well as their powers and internal procedures. The Board of Directors shall be responsible for the appointment of such Committees and shall ensure fair and non-discriminatory treatment of all applications for membership of Committees.

Each Member shall bear the costs associated with the activities carried out by its employees and/or consultants and related to these Committees.

The number and tasks of the Technical Committees are established by the Board of Directors and set out in a document available on the Association's website. It is the duty of the Board of Directors to inform the Members of any changes.

The Committees will consider proposals to add new Specifications or to amend existing ones into the Platform. Each Committee is chaired by a Committee Technical Referent.

The Board of Directors will observe a principle of fair and effective access to the Committees.

In general, and unless otherwise decided by the General Assembly, the following rules apply:

- (i) Each Committee shall be composed of representatives of the Founding Member and the Members who are appointed by the Board of Directors as members of the Committee;
- (ii) For each Committee, the Board of Directors appoints a Technical Referent.

  ARTICLE 29 APPOINTMENT OF THE TECHNICAL SECRETARY

The Board of Directors has the power to appoint a Technical Secretary. The Technical Secretary may resign or be removed from office at any time by decision of the Board of Directors.

#### ARTICLE 30 - POWERS OF THE TECHNICAL SECRETARY

The Technical Secretary must carry on the day-to-day management of the Association, which includes, but is not limited to:

- assist the Board of Directors and the Committees in the preparation of the General Assembly and Board of Directors meetings;
- assist the corporate bodies and the Secretary of the General Assembly in drafting the minutes of any meetings;
- assist the Board of Directors in the preparation of financial statements and budgets;
- sign the Membership Agreement in the name and on behalf of the Association when the applicant has been admitted to the Association by the Board of Directors.

Finally, the Technical Secretary is vested with the other powers provided for in these Articles of Association or specifically conferred by the Board of Directors in relation to day-to-day management.

The Technical Secretary may represent the Association in day-to-day management.

ARTICLE 31 - AUDITOR

The General Assembly appoints an Auditor from among professionals registered in the Register of Auditors who are not employed by any of the Members.

The Auditor holds office for three (3) financial years and may be re-elected.

The Auditor is responsible for the control of the Association's accounting management; therefore, the Auditor has access, at any time, to the Association's records and accounts, checks their regularity, expresses an opinion on the financial statements, and may attend meetings of the General Assembly.

# ARTICLE 32 - VOLUNTARY DISSOLUTION

The association can only be dissolved by resolution of the General Assembly.

In this case, the General Assembly will also decide on the criteria for the liquidation of the association's assets, in accordance with Article 31 of the Italian Civil Code.

#### ARTICLE 33 - USE OF FUNCTIONAL SPECIFICATIONS AFTER DISSOLUTION

After the dissolution of the Association, Members will no longer have the right to access the Platform; however, any Functional Specifications already downloaded at the time of dissolution may continue to be used, if they are consistent with the downloaded originals.

# ARTICLE 34 - INTELLECTUAL PROPERTY RIGHTS

The Founding Member gives the Members of the Association access to its own Functional Specifications through the Platform and under the licence specified in the IP Framework attached to these Articles of Association (Annex 1). In addition, each Member may propose the inclusion of its own Functional Specifications and/or changes to the Functional Specifications according to the mechanism set out in Article 36. If approved, all new specifications, updates or amendments to the Functional Specifications will be licensed under the terms of the IP Framework. In particular, the IP Framework grants all Members a free licence to access, use and propose changes to the Functional Specifications. This licence does not grant the right to adapt, modify or share unauthorised adapted versions of the Functional Specifications, but allows the introduction of minor, non-technical and non-significant changes to the Functional Specifications, for the sole purpose of simplifying their use and adoption (e.g. modification of references to applicable legislation, internal procedures, etc.).

The Members acknowledge and agree that these Articles of Association do not affect the entitlement to the intellectual property rights of each Member.

The Adopted Functional Specifications will be included in the Platform and will be licensed under the IP Framework.

#### ARTICLE 35 - OPEN POWER GRIDS TRADEMARK

The Association will consider the possibility of introducing an 'OPEN POWER GRIDS'

Trademark to ensure that the Functional Specifications conform to those included in the Platform and are the result of the evaluation process carried out by the Technical Committees, approved by the Association's Board of Directors.

ARTICLE 36 - RULES FOR PROPOSING AMENDMENTS TO EXISTING SPECIFICATIONS OR INTRODUCING NEW SPECIFICATIONS

Any Member - or a plurality of Members - (the "Proponent") has the right to submit proposals to the Technical Committees in the form of amendments to existing Specifications or new Specifications.

The proposal evaluation process takes place as follows:

- 1) the Proponent submits to the relevant Technical Committee a request including:
- New Specifications,
- Changes to Existing Specifications,
- Explanatory note on the rationale of the proposals, highlighting the passages where the Proponent believes improvements are in line with the purpose of the Association, as well as the compatibility of the proposals with the purpose of the Association as set out in Article 3.
- Minimum information necessary to feed the Design to Share Value process ("Design to Share Value", hereinafter referred to as "DtSV") for the evaluation of proposals, according to the following parameters:
- o intrinsic safety for local communities and workers;
- o reduction of greenhouse gases and pollution, over the entire lifecycle of materials and components;
- o improved performance of the electricity grid (failure rate, MTTR, losses, continuity of supply, etc.);
- o cost efficiency;

- Explicit waiver of any Intellectual Property Rights that may be created in the course of the activities under this Article on any content intended to become part of the Amended or New Specification. It is understood that this waiver shall not apply to the pre-existing intellectual property rights of each Member (the so-called "Background IP"), i.e. the intellectual property rights belonging to each Member prior to joining/establishing the Association or subsequently acquired/developed independently of the purposes of the Association.
- 2) The Technical Committee, in the evaluation referred to in the previous point, proposes, where appropriate, further improvements to what has already been proposed.
- 3) the Technical Committee establishes the final set of parameters necessary to feed the DtSV process, to evaluate the Proposal and, at the same time, sets the benchmark for future evaluations.
- 4) the Technical Committee evaluates the final proposal generated by the DtSV process; the outcome of the evaluation may be:
- Rejection of the Proposal, with explicit reasons
- Approval of the Proposal, with the conditions for adoption (so-called adoption criteria);
- 5) the Technical Committee drafts and submits the Proposal, and its conditions for adoption, to the Board of Directors

# ARTICLE 37 - APPROVAL OF FUNCTIONAL SPECIFICATIONS

The Board of Directors will verify that all the formalities for the approval of the Specific Proposals have been observed by the Technical Committees. Failure by the Technical Committees to comply with the procedural formalities will be grounds for rejection of the proposal.