







Overall financial targets



Capex Plan 2006-2010 ~18 €bn³ Capex Plan 2014-2018 ~26 €bn³

Enel has been transformed into a fully integrated multinational player

Data as of December 31st
Recurring EBITDA
Net of connection fees



Shaping our strategy to succeed in a materially changed industry



Significant progress made on deleveraging in a negative macro scenario

1. Excluding net debt of assets held for sale 2. Calculated on recurring EBITDA

Opening remarks Cost savings and capex optimization







A solid track record achieved through decisive managerial actions

1. Excluding Enel Green Power 2. 2010 inflated to 2013 Excluding fuel costs and other variable costs
Italy and Iberia

5. Gross of connection fees 6. Recurring EBITDA

Opening remarks Asset portfolio breakdown in 2013¹





A competitive advantage built on a well balanced portfolio of assets

As of December 31st
Latam, renewables and International division
Recurring EBITDA

4. Italy and Iberia

5. Includes networks and renewables





Ongoing positive free cash flow

Deleveraging, portfolio optimization

and Group reorganization

Growing in emerging markets and new technologies,

leveraging existing platforms and customer value





2013 results

Luigi Ferraris

2013 results Financial highlights Consolidated results (€mn)



			%	
	FY12	FY12 restated ¹	FY13	vs restated
Revenues	84,889	84,949	80,535	-5.2
EBITDA	16,738	15,809	17,011	+7.6
- recurring ²	16,738	15,809	16,089	+1.8
EBIT	7,735	6,806	9,944	+46.1
Group net income	865	238	3,235	>100
Group net ordinary income ²	3,455	2,828	3,119	+10.3
Net debt ³	42,948	42,948	39,862	-7.2

1. 2012 restated due to the retrospective application of IAS 19 revised and the "white certificates" accounting policy

2. Excluding capital gains, losses and one-off items

3. Excluding net debt of assets held for sale

2013 results Financial highlights From EBIT to Net Income (€mn)



	FY12	FY12 restated ¹	FY13	% vs. restated
EBIT	7,735	6,806	9,944	+46.1
Net financial charges	(3,003)	(3,012)	(2,813)	-6.6
Interest charges	(2,832)	(2,832)	(2,770)	-2.2
Other	(171)	(180)	(43)	-76.1
Net income from equity investments using equity method	88	88	86	-2.3
EBT	4,820	3,882	7,217	+85.9
Income tax	(2,745)	(2,440)	(2,437)	-0.1
Net income ²	2,075	1,442	4,780	>100
Minorities	(1,210)	(1,204)	(1,545)	+28.3
Group net income	865	238	3,235	>100
Group net ordinary income ³	3,455	2,828	3,119	+10.3

1. 2012 restated due to the retrospective application of IAS 19 revised and the "white certificates" accounting policy

2. Continuing operations & including third parties

3. Excluding capital gains, losses and one-off items



Including roll-over
Not including domestic coal output



1. Including the Engineering & Research division and elisions. Including capital gain of Arctic Russia for 964 €mn 2. 2012 restated due to the retrospective application of IAS 19 revised and the "white certificates" accounting policy









2. Enel Investment Holding

3. Pertaining to Enel Investment Holding









Net debt well below the original ~42 €bn target

Net debt change calculated on continuing operations
Of which 634 €mn dividends paid to minorities

Net financial debt of assets held for sale
Strategic Plan presented on March 2013



Further upside on cash optimization





2014-2018 Strategic update

Fulvio Conti



Overview of macro scenario evolution



Macro trends

Economy

Emerging markets to drive worldwide growth

Technology

Innovation as a driver to change the energy trends

Customers

More technologically and environmentally aware

Regulation

Increasing focus on system costs and environmental issues

Implications for the energy industry

Increasing role of **emerging markets** and re-shaping presence in **mature markets**

Active role of distribution operators

Key role of customers

Value shifting to **renewables** and **downstream activities**

Enel key priority:

Growing in emerging markets and new technologies, leveraging existing platforms and customer value



Increasing role of renewables, distribution and retail as key value drivers for our future growth

1. Based on the countries of presence of Enel 2. Including large hydro 3. Enel Green Power

Growing in emerging markets and new technologies, leveraging existing platforms and customer value

Conventional generation¹ Worldwide overview: Enel Group²





6%

Oil&Gas

25%

cost and CO_2 free production (41% large hydro and nuclear)

 Only 6% of CCGT production in mature markets with positive spreads





Resilient business in a challenging environment

Total capex down by -24%



8.9 GW installed capacity - 16 countries - 5 technologies

Low dependence on subsidies



Investment in renewables: solid and quick return on capital, sustainable long term growth



Growing in emerging markets and new technologies, leveraging existing platforms and customer value

> **Group distribution operations** Worldwide overview: Enel Group¹





Enel is one of the largest distributors worldwide



Group total RAB equal to ca. 40 €bn ~4 million additional end users by 2018

Investor Relations

Growing in emerging markets and new technologies, leveraging existing platforms and customer value

> **Retail** Worldwide overview: Enel Group¹





Increasing customer value to enhance profitability

Enel Group Investor Relations

2. Including all the customers in Latam and Romania and the last resort tariff customers in Italy (Enel Servizio Elettrico) and in Spain (Tarifa Ultimo Recurso)

1. As of December 31st, 2013



Develop coherent retail strategy to leverage changing customer dynamics



Deleveraging, portfolio optimization and Group reorganization

Growing in emerging markets and new technologies,

leveraging existing platforms and customer value



Significant upgrade to cost savings target

1. Based on total fixed controllable 2012 costs of 9.4 €bn (post IFRS 11)

2. Latam, renewables and International division

3. Italy and Iberia



Capex addressing the new business paradigm, towards faster and higher returns

1. Net of connection fees

2. Latam, renewables and International division

3. Italy and Iberia

Enel Group Investor Relations


Net free cash flow positive throughout the whole Plan period



Italy and Iberia remain robust cash generators



Organic growth fully funded from operating cash flow

1. Excluding Enel Green Power

2. After net interest expenses, taxes paid and change in working capital





Ongoing positive free cash flow

Deleveraging, portfolio optimization and Group reorganization

Growing in emerging markets and new technologies,

leveraging existing platforms and customer value



Disposal proceeds fully dedicated to debt reduction

Simplifying Group structure, providing higher EPS





Overall financial targets

Fulvio Conti



Focus on deleveraging, minority buyouts and dividends

1. After net interest expenses, taxes paid and change in working capital

2. Based on a payout policy of 40% as a floor for Enel S.p.A., calculated on net ordinary income

3. Including minorities buyouts in Enersis for a total amount of ca. 1.8 €bn



Dividend policy⁽⁴⁾ On 2014 results: at least 40% payout From 2015 results: at least 50% payout





^{1.} Gross of disposals. Post IFRS 11 (impact on EBITDA: ca. -0.05 €bn in 2014 and 2016)

2. Net of connection fees







1. Gross of disposals. Post IFRS 11 (impact on EBITDA: ca. -0.05 €bn in 2014 and 2016)

2. Net of connection fees





1. Peninsular

2. European Urals

3. Brazil, Chile (CIS), Colombia, Peru, Argentina. Average growth weighted by Enel's production





Retail: focus on new downstream



Italy

Mass market customers

- New business model as full service provider
- Enlargement of product/service offering
- **Pilot phase** in late 2013 with nation roll-out during 2014

Corporate customers

- Launch of "Standard Offer" in 1H 2013
- Development of large "tailor made" efficiency projects
- **Pilot projects** started in 2H 2013 with roll-out during 2014



 Focus on public lighting, infrastructure and new opportunities (electric mobility, energy efficiency)

Increased focus on retail customers has potential to become a further drive of growth







FY2013 Group total net installed capacity¹: breakdown by source and location



MW	Hydro	Other ren.	Nuclear	Coal	ССGТ	Oil & gas ST/OCGT	TOTAL
Italy	13,689	1,605		6,680	5,925	12,024	39,923
Iberia	4,721	1,865	3,556	5,530	5,568 ⁽²⁾		24,191
Centrel	2,329	27	1,814 	829		400	5,399
SEE	19	1,033 ⁽³⁾			406 ⁽⁴⁾	· · · · · · · · · · · · · · · · · · ·	1,458
Americas	9,705	1,876		839	3,876	2,542	18,838
Russia				-		4,675	
TOTAL	30,463	6,406				22,592	

Investor Relations

1. Including Group renewable capacity

2. Including 123 MW of installed capacity in Morocco

FY2013 Group total net production¹: breakdown by source and location



GWh	Hydro	Other ren.	Nuclear	Coal	СССТ	Oil & gas ST/OCGT	
Italy	24,845	6,697	-	33,650	7,200	505	72,897
Iberia	9,657	4,778	25,967	22,623	5,940 ⁽²⁾	6,501 	75,466
Centrel	4,759	59 	14,624 	1,901			21,343
SEE	47	2,047 ⁽³⁾			1,373 ⁽⁴⁾		3,467
Americas	35,036	5,164		4,474	21,474	4,924	71,072
Russia	· · · ·			19,740	4,779	17,382	41,901
TOTAL	74,344	18,745	40,591	82,388	40,766	29,312	286,146

– – - Enel Group Investor Relations

3. Including 362 GWh of net production in France

4. Including 1,373 GWh of net production in Belgium

FY2013 Enel Green Power net installed capacity: breakdown by source and location



MW	Hydro	Geothermal	Wind	Other	TOTAL
Italy & Europe	1,531	723	1,647 	227 	4,128
Iberia & Latam	775	 - 	2,210	87 	3,072
North America	317	72	1,265 	29	1,683
TOTAL	2,623	795	5,122	343	8,883

FY2013 Enel Green Power net production: breakdown by source and location



GWh	Hydro	Geothermal	Wind	Other	TOTAL
Italy & Europe	6,607	5,300	3,212	223 	15,342
Iberia & Latam	3,254		5,116		8,751
North America	1,060	281	3,841	 178 	5,360
TOTAL	10,921	 5,581 	12,169	782	29,453



6 years and 11 months Average cost of gross debt: 4.9%



Enel Group liquidity analysis (€mn)



	Amount	Outstanding	Available
Committed credit lines	16,821	1,415	15,406 ⁽¹⁾
Cash and cash equivalents	-	(8,031)	8,031
Total	16,821	(6,616)	23,437
Uncommitted lines	896	101	795
Commercial paper	9,290	2,202	7,088
Total liquidity	27,007	(4,313)	31,320

Debt structure¹



- Average debt maturity: 6 years and 11 months
- Average cost of gross debt²: 4.9%
- (Fixed+hedged)/Total gross long-term debt: 80%
- Rating: Standard&Poor's = BBB/A-2 Stable Outlook

Moody's = Baa2/P-2 Negative Outlook

Fitch = BBB+/F2 Rating Watch Negative

€mn	December 31, 2012	December 31, 2013	%
Long-term	52,383	46,162	-11.9
Short-term ³	8,027	7,219	-10.1
Cash ⁴	(17,462)	(13,519)	-22.6
Net debt	42,948	39,862	-7.2

Enel's group financial debt evolution¹



€mn Enel (<u>Group (excludi</u>	ng Endesa)	<u>End</u>	<u>esa</u>	<u>Group - Tota</u>
enn	12.31.2012	12.31.2013	12.31.2012	12.31.2013	12.31.2013
Bank loans – maturities > 12m	10,864	6,395	2,418	1,892	8,287
Bonds – maturities > 12m	37,350	37,923	4,159	3,560	41,483
Preference shares > 12m	-	-		-	-
Other loans – maturities > 12m	482	629	686	714	1,343
Financial receivables – maturities > 12m	-2,515	-2,528	-1,061	-2,423	-4,951
Total net LT debt - maturities > 12m	46,181	42,419	6,202	3,743	46,162
Bank loans – maturities < 12m	404	1,418	310	370	1,788
Bonds – maturities < 12m	1,685	2,062	1,249	587	2,649
Preference shares < 12m	-	-	181	-	
Other loans – maturities < 12m	72	85	156	168	253
Financial receivables – maturities < 12m	-87	-104	-5,231	-2,873	-2,977
Total net LT debt - maturities < 12m	2,074	3,461	-3,335	-1,748	1,713
Other ST bank debt	235	114	48	36	150
Commercial paper	2,555	1,388	359	814	2,202
Cash Collateral and other derivatives payables	691	119	-	-	119
Other ST financial debt	25	26	57	32	58
ST debt	3,506	1,647	464	882	2,529
-actoring receivables	-288	-263	-	-	-263
Cash Collateral and other derivatives receivables	-1,402	-1,720	-	-	-1,720
Other ST financial receivables	-255	-309	-266	-203	-512
Cash at banks and marketable securities	-7,991	-4,764	-1,942	-3,283	-8,047
Total net ST debt (incl. current maturities)	-4,356	-1,948	-5,079	-4,352	-6,300
Net financial debt	41,825	40,471	1,123	-609	39,862





€mn	Enel SpA	Endesa	EFI ²	EIH ²	Slovenské	EP ²	ED ²	Other	Total
Bonds	18,826	4,147	20,782	298	-	-	-	79	44,132
Bank loans		2,262	-	-	1,149	510	3,293	2,861	10,075
Other loans	(5)	(4,414)	-	-	(812)	(285)	(962)	146	(6,332)
Commercial paper		814	1,388	-	-	-	-	-	2,202
Other	(4,019)	(3,418)	(10)	(8)	50	(10)	(129)	(2,671)	(10,215)
Total	14,802	(609)	22,160	290	387	215	2,202	415	39,862





 Average cost of net debt

 5.9%
 6.1%
 6.2%

 2011
 2012
 2013

Average cost of gross debt Average residual maturity (years:months)



6:11 6:11

Net financial debt (€bn)









2012

2013

2011



Enel's long-term debt maturity profile (€mn)



Enel Group (excluding Endesa)

€mn	<12m	2015	2016	2017	2018	After 2018
Bank loans	1,418	761	588	490	920	3,637
Bonds	2,062	3,727	4,531	3,625	6,093	19,948
Other	85	69	68	76	78	339
Total	3,565	4,557	5,187	4,191	7,091	23,924

Endesa

€mn	<12m	2015	2016	2017	2018	After 2018
Bank loans	370	219	386	696	119	471
Bonds	587	361	511	351	288	2,048
Other	168	99	91	91	67	365
Total	1,125	679	988	1,138	474	2,884

Enel Group liquidity analysis excluding Endesa (€mn)¹



	Amount	Outstanding	Available
Revolving Credit Facility (2015) ²	10,000	-	10,000
Other committed credit lines	3,020 ⁽³⁾	1,372	1,648
Total committed credit lines	13,020	1,372	11,648
Other short-term bank debt - uncommitted lines	225	101	124
Total credit lines	13,245	1,473	11,772
Commercial paper	6,000	1,388	4,612
Total credit lines + CP	19,245	2,861	16,384
Cash and cash equivalents	-	(4,748)	4,748
Total liquidity	19,245	(1,887)	21,132

2. New credit line signed on February 2013 to extend the maturity to 2018, starting from 2015, for a total amount of 9.4€bn

3. Including 1,230 €mn relating to a committed line pertaining to Slovenske Elektrarne



Endesa liquidity analysis (€mn)¹



	Amount	Outstanding	Available
Total committed credit lines	3,801	43	3,758
Other short-term bank debt – uncommitted lines	671	-	671
Total credit lines	4,472	43	4,429
Commercial paper issued by the Endesa Group	3,290	814	2,476
Total credit lines + CP	7,762	857	6,905
Cash and cash equivalents	-	(3,283)	3,283
Total liquidity	7,762	(2,426)	10,188



Balance sheet



€mn	FY12 restated	FY13	%
Net financial debt	42,948	39,862	-7.2
Shareholders' equity	52,087	52,839	+1.4
Net capital employed	95,035	92,701	-2.5

Generation & Energy Management - Italy



€mn	FY12 restated	FY13	%
Revenues	25,244	22,919	-9.2
EBITDA	1,091	1,176	+7.8
EBIT	505	554	+9.7
Capex	403	318	-21.1
Headcount	6,043	5,699	-5.7

Market - Italy



€mn	FY12 restated	FY13	%
Revenues	18,351	16,921	-7.8
EBITDA	609	866	+42.2
EBIT	103	362	>100
Capex	99	97	+2.1
Headcount	3,674	3,687	+0.4





€mn	FY12 restated	FY13	%
Revenues	8,117	7,530	-5.2
EBITDA	3,623	4,008	+10.6
EBIT	2,629	3,028	+15.2
Capex	1,497	1,046	-30.1
Headcount	18,632	17,689	-5.1

International



€mn	FY12 restated	FY13	%
Revenues	8,703	7,737	-10.2
EBITDA	1,650	1,405	-14.9
EBIT	978	85	-43.0
Capex	1,161	924	-20.4
Headcount	12,652	11,830	-6.5

Iberia & Latam



€mn	FY12 restated	FY13	%
Revenues	34,169	30,935	-9.5
EBITDA	7,230	6,746	-6.7
EBIT	1,675	3,836	>100
Сарех	2,497	2,181	-12.7
Headcount	22,807	22,994	+0.8

Enel Green Power



€mn	FY12 restated	FY13	%
Revenues	2,696	2,827	+4.9
EBITDA	1,641	1,788	+9.0
EBIT	1,081	1,171	+8.3
Capex	1,257	1,307	+4.0
Headcount	3,512	3,599	+2.5

Other ¹



€mn FY12 restated	FY13 %
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Revenues ²	2,017	2,885	+43.0
Holding	335	276	-17.6
Services	1,503	1,447	-3.7
Engineering & Research	308	309	+0.3
Upstream	2	967	>100
EBITDA ³	(35)	1,022	n.m.
Holding	(90)	(65)	+27.8
Services	100	137	+37.0
Engineering & Research	(25)	14	n.m.
Upstream	(20)	936	n.m.

Including Services & Holding, Engineering & Research, upstream gas and nuclear activities
 Including Other & Elisions of -131€mn in FY12 and -114€mn in FY13
 Including Other & Elisions of 0€mn in FY12 and 0€mn in FY13

Other¹ - Continued



Emn	FY12 restated	FY13	%
EBIT ²	(165)	908	n.m.
Holding	(103)	(74)	+28.2
Services & other	(11)	37	<i>n.m.</i>
Engineering & Research	(30)	9	<i>n.m.</i>
Upstream	(21)	936	<i>n.m</i> .
Сарех	163	84	-48.5
Holding	8	13	+62.5
Services & other	64	60	-6.3
Engineering & Research	4	3	-25.0
Upstream	87	8	-90.8
Headcount	6,382	5,896	-7.6
Holding	841	789	-6.2
Services & other	4,200	3,865	-8.0
Engineering & Research	1,277	1,190	-6.8
Upstream	64	52	-18.8

Including Services & Holding, Engineering & Research, upstream gas and nuclear activities
 Including Other & Elisions of 0€mn in FY12 and 0€mn in FY13



Disclaimer



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Pursuant to art. 154-BIS, par. 2, of the Unified Financial Act of February 24, 1998, the executive in charge of preparing the corporate accounting documents at Enel, Luigi Ferraris, declares that the accounting information contained herein correspond to document results, books and accounting records.

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