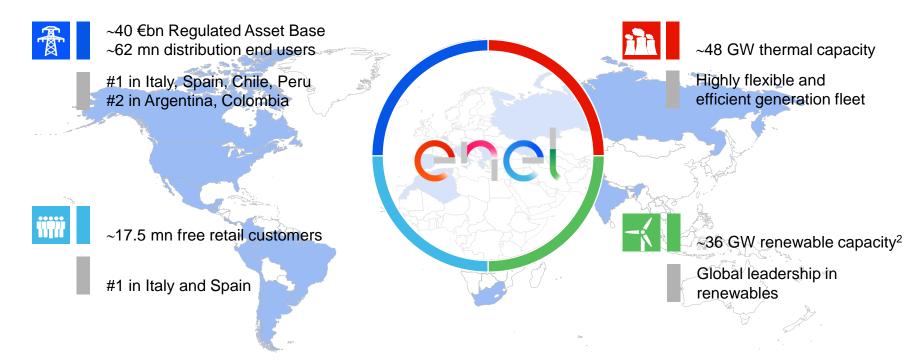
December 2016



Enel today: global and diversified operator<sup>1</sup>

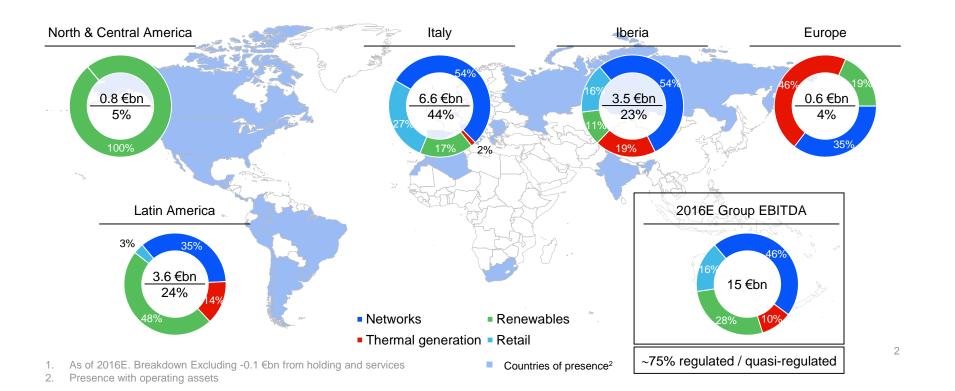




- As of 2016E
- Consolidated capacity including 25 GW of large hydro
- 3. Presence with operating assets

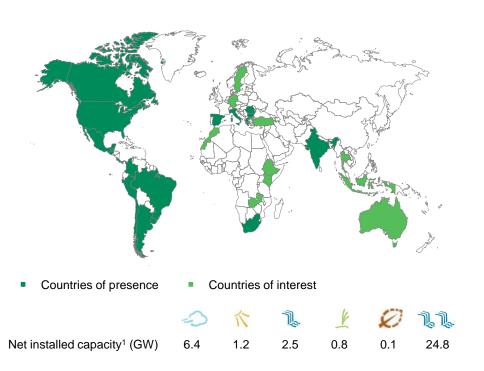
Enel today: global and diversified operator<sup>1</sup>





Enel today: global and diversified renewable operator





Key figures	2016	Old perimeter	Large hydro
Capacity <sup>1</sup> (GW)	35.7	10.9	24.8
Production (GWh)	92.4	37.4	55.0

Key financials (€bn)	2016	Old perimeter	Large hydro
EBITDA	4.2	2.0	2.2
Opex	1.4	0.8	0.6
Maintenance capex	0.4	0.2	0.2
Growth capex <sup>1</sup>	2.8	2.7	0.1

Old perimeter capacity and growth capex not including USA projects managed through BSO model (Build Sell and Operate)











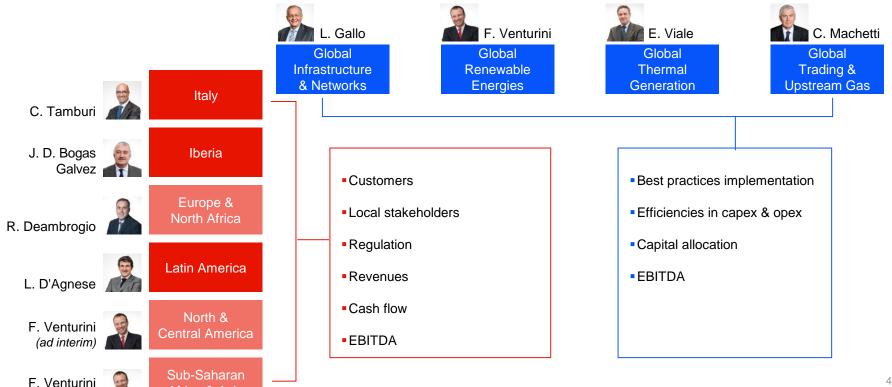


Africa & Asia

(ad interim)

### Organizational structure





2017-2019 strategic plan



### Digitalization Industrial pillars **ESG** pillars Engaging the local communities Operational efficiency Engaging the people we work with Industrial growth Aiming at operating efficiency and Group simplification innovation Active portfolio management Decarbonizing the energy mix Customer focus

#### A sustainable strategy

United Nations Sustainable Development Goals (SDGs)





#### Enel commitments to the global SDGs



400,000 people by 2020



3 million people, mainly in Africa, Asia and Latin America by 2020



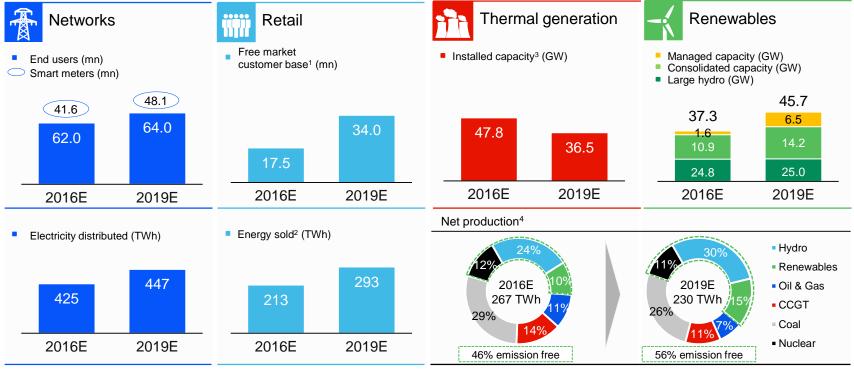
1.5 million people by 2020<sup>1</sup>



< 350 gCO2 /kWheq by 2020





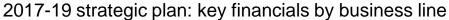


<sup>1.</sup> Including Power and gas

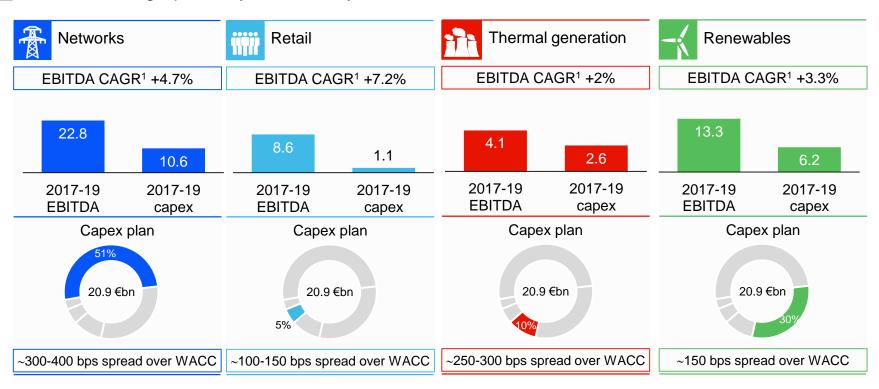
<sup>3.</sup> Including nuclear in Iberia

<sup>2.</sup> Free market + PPAs

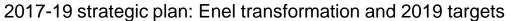
<sup>4.</sup> Consolidated production. Including production relating to managed capacity emission free technologies would be equal to 59%



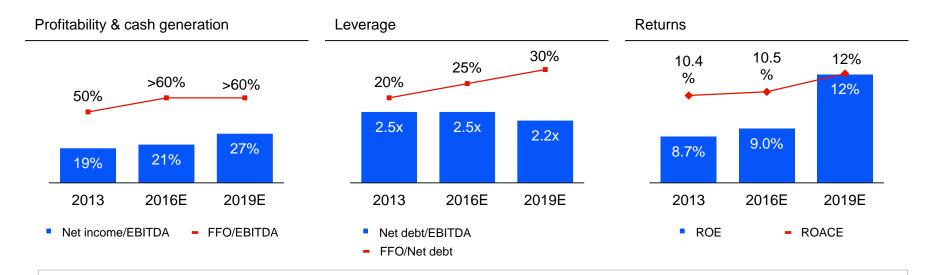




2016-19 CAGR 8



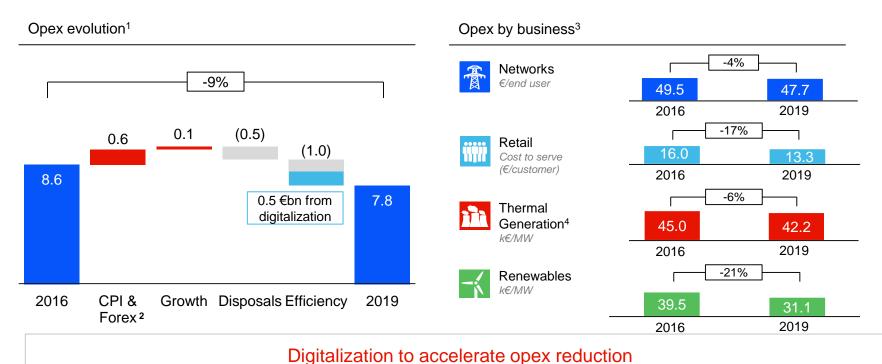




Continuous improvement in cash generation and profitability

2017-19 strategic plan: operational efficiency

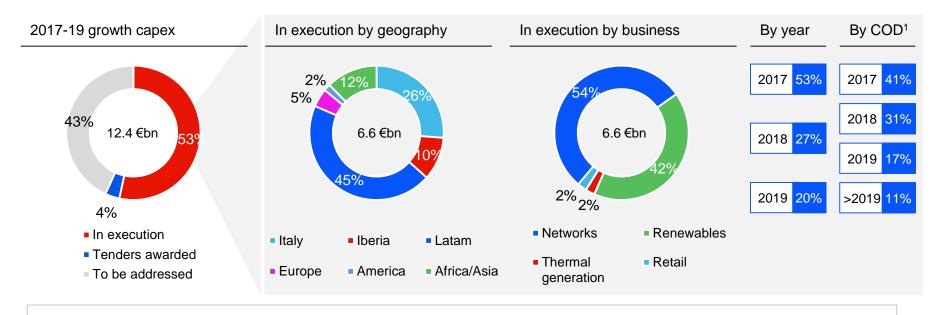




- 1. Total fixed costs (net of capitalizations). Nominal terms excluding impact from acquisitions.
- 2. Of which CPI +0.7 €bn and forex -0.1 €bn.
- Nominal terms. Adjusted for delta perimeter

2017-19 strategic plan: industrial growth

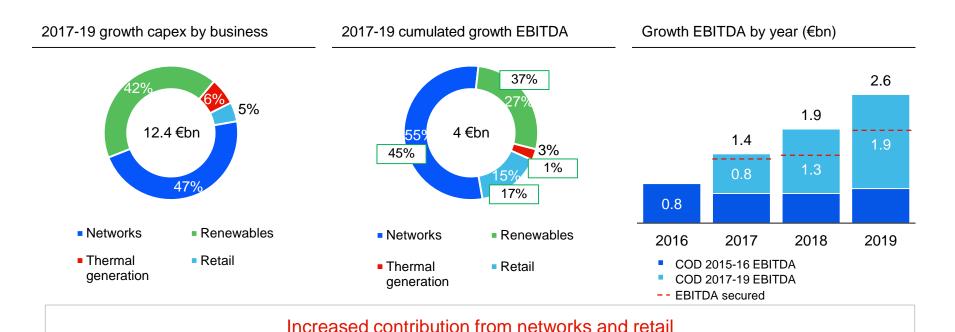


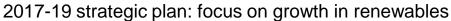


~60% of growth capex already addressed

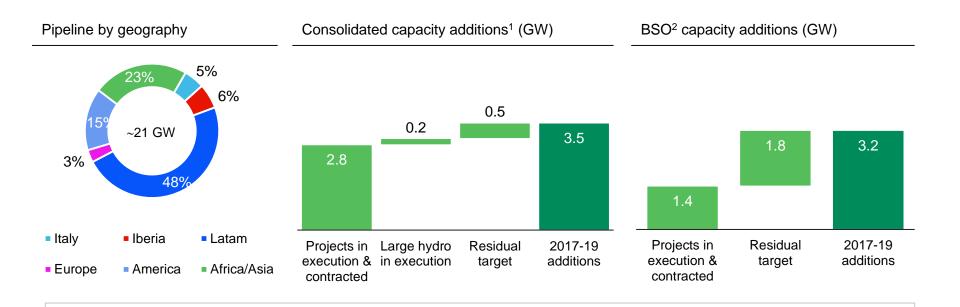
2017-19 strategic plan: focus on growth EBITDA











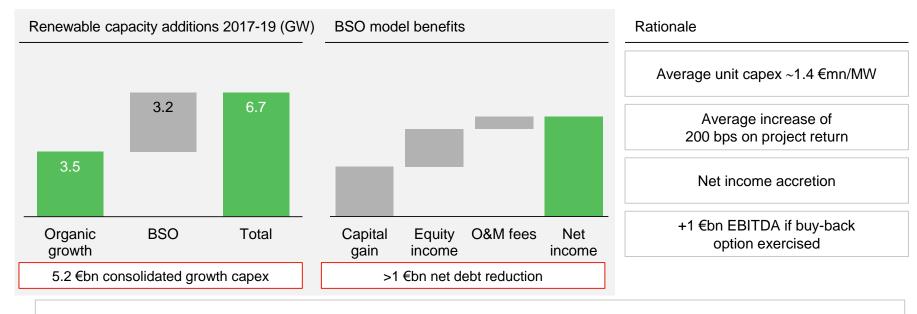
Leadership position supported by very strong track record

2. Build Sell and Operate mode

<sup>1.</sup> Excluding non-organic growth of 0.9 GW



2017-19 strategic plan: focus on the Build Sell & Operate model (BSO)1



Additional lever to accelerate value creation based on solid track record

2017-19 strategic plan: financial strategy



2015-16 actions	comp	leted
-----------------	------	-------

~8 €bn bonds repayment

~3.5 €bn liability management

~2.4 €bn emerging market funding

~8 €bn interest rate pre-hedge for 2017-20 refinancing

Total savings: ~0.3 €bn

#### 2017-19 financial strategy

~12.4 €bn bond refinancing including green bonds program

~1.2 €bn subsidized financing

Increasing financial flexibility optimizing mix of bond, loans and commercial paper

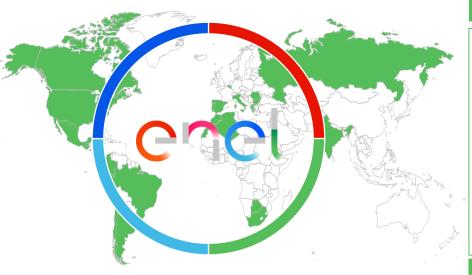
Capital structure optimization in higher growth countries

Further liability and other managerial actions

~0.3 €bn additional reduction of financial expenses on debt by 2019

2017-19 financial strategy: Green Bond Program





#### Rationale

Provide an ideal tool to finance the transition to a low carbon economy

Diversify Enel's investor base targeting investments towards environmentally friendly projects

Top focus on SRI investors, already representing 7.7% of Enel's share capital and 10% of free float as of 2015

Adhering to the most advanced standards for the Green Bond market

2017-19 strategic plan: application of Green Bond principles



Use of proceeds

Renewable Energy Projects

Transmission, Distribution and Smart Grid Projects

Other Projects

Evaluation and selection

Setting up of Green Bond committee

Committee to oversee GBF<sup>1</sup> implementation and allocation process

Management of Proceeds

Eligible projects financed via intercompany loans through Enel Finance International

Reporting

Annually until full allocation of net proceeds

Reporting in place until the maturity of the Green Bonds issued

1. Green Bond Framework

Green bond program: Dominica (example of eligible project)



CSV<sup>1</sup> project specifications

- Plant: 200 MW wind farm in operation
- Production: ~500GWh/year
- Location: Charcas, State of San Luis Potosí
- Beneficiaries<sup>2</sup>: ~1,700
- Partners: Fundacion Produce San Luis and Presidencia Municipal de Charcas

CSV<sup>1</sup> business issue

- Deforestation caused by the building of the wind plant
- Low-income local economy based on agriculture
- Compliance with National Forestry requirements

CSV<sup>1</sup> actions

- Reforestation involving more than 180,000 specimen to offset deforested areas
- Employment plan for the community people involved
- Support to the local agribusiness development



Value created for stakeholders

- Reforestation of affected areas
- Technical training
- New job opportunities

Value created for Enel

- Technical assistance on reforestation by National Forestry
- Improved relationship with local territory

Creating Shared Value

2. 2015 and 2016

Green bond program: Adams (example of eligible project)



CSV<sup>1</sup> project specifications

- Plant: 82.5 MW solar installation currently under construction
- Production: ~150GWh/year
- Location: Western Cape Province, South Africa
- Beneficiaries<sup>2</sup>: ~250
- Partners: local municipality

CSV<sup>1</sup> business issue

- Wooden pallets collected and disposed by waste management service provider
- Pallets include recyclable material that can be distributed to host communities, local carpenters and schools

CSV<sup>1</sup> actions

- Adams solar installation host communities to use recyclable material from wooden pallets
- Development of skills to build furniture, of projects to stimulate school children to lean how to craft wood, onsite waste management



Value created for stakeholders

- Development of new skills
- Profit generation through building and selling of furniture

Value created for Enel

- Reduction of waste management costs
- Reduction of landfill waste and CO<sub>2</sub>

Creating Shared Value

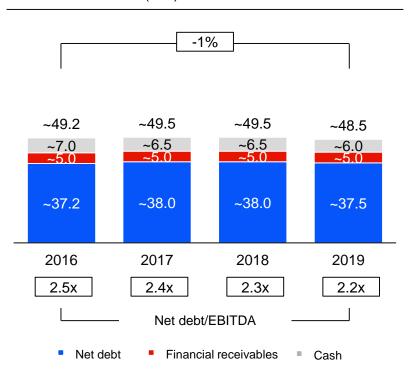
2. 2016

19

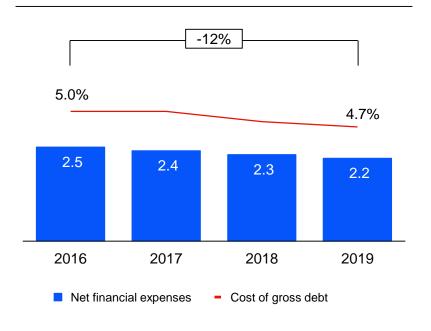
2017-19 strategic plan: financial strategy





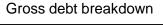


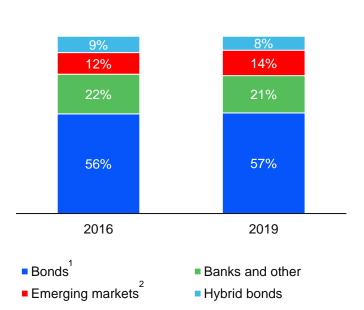
#### Net financial expenses on debt (€bn)



2017-19 strategic plan: financial strategy







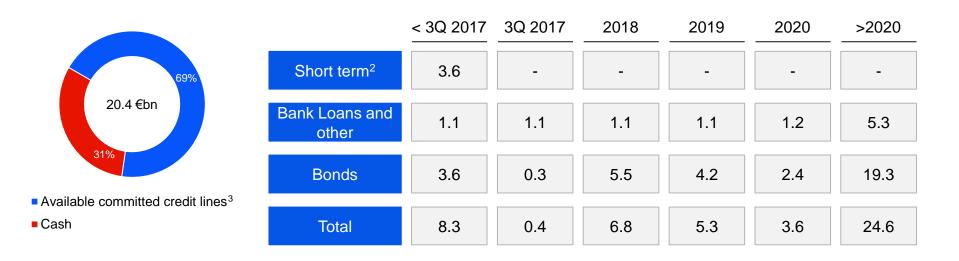
Cost of gross debt	2016	2019
Hybrid bonds	6.4%	6.5%
Emerging markets <sup>2</sup>	9.9%	9.6%
Banks and other	1.6%	1.6%
Bonds <sup>1</sup>	5.1%	4.4%
Average cost of the debt	5.0%	4.7%

<sup>1.</sup> Excluding emerging markets and hybrid bonds

<sup>2.</sup> Including Latam perimeter, Subsaharian Africa and Asia

Debt maturity coverage split by typology (€bn)¹

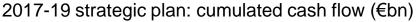




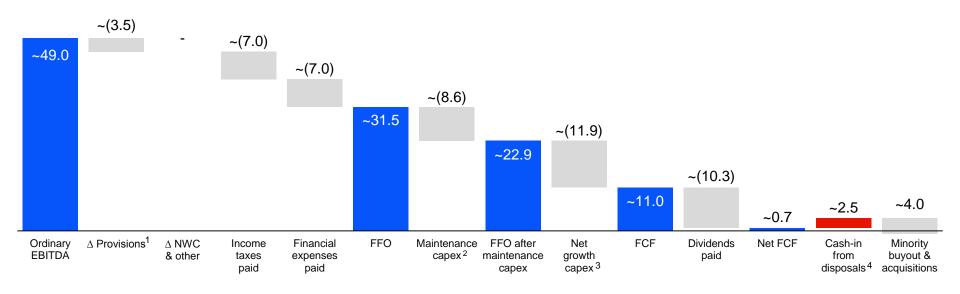
<sup>1.</sup> As of September 30, 2016

<sup>2.</sup> Including commercial paper

<sup>3.</sup> Of which 14.1 €bn long term committed credit lines with maturities > September 2017







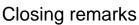
#### Stronger organic cash flow generation versus the previous plan

- Accruals, releases, utilizations of provisions in EBITDA (i.e. personnel related and risks and charges). Including bad debt provision accruals equal to 1.8 €bn
- . Including maintenance capex from acquisitions 3. Net of ~0.5 €bn financed by disposals 4. Net of ~0.5 €bn invested in growth capex

2017-19 strategic plan: Group targets



	2016	2017	2018	2019	CAGR (%) 2016-19
Ordinary EBITDA (€bn)	~15.0	~15.5	~16.2	~17.2	~+5%
Net ordinary income (€bn)	~3.2	~3.6	~4.1	~4.7	~+14%
Minimum dividend per share (€)	0.18	0.21	-	-	~+22%
Pay-out ratio	55%	65%	70%	70%	+15 p.p.
FFO/Net Debt	25%	26%	27%	30%	~+5 p.p.





Strategy relies on a sustainable business model

Digitalization and customer focus enable solid growth

Underlying sound platform thanks to solid financial structure

Plan fosters long-term shared value creation for all stakeholders

Annexes



Sustainability plan: engaging the local communities



#### Related SDGs















Access to affordable, sustainable and modern energy

3 mn people, mainly in Africa, Asia and Latin America by 2020









Employment and sustained, inclusive and sustainable economic growth

1.5 mn people by 2020<sup>1</sup>

High-quality, inclusive and fair education

0.4 mn people by 2020

Sustainability plan: engaging the people we work with



#### Related SDGs









#### Industrial actions

Appraise performance of all employees having worked for at least 3 months in the Group

Survey corporate climate with a focus on safety

Global implementation of the diversity and inclusion policy

Ongoing improvement of supply chain safety standards through checking on-site

Promote a 'safe travels' culture

#### Related targets/commitments

2020: 100% of eligible employees involved

2020: 99% of TP1 appraised

2020: 94% of TP1 interviewed (feedback)

2020: 100% of eligible employees involved

2020: 84% of target population

participating

Recruiting should ensure equal gender splitting of the candidates accessing selection (c. 50% by 2020)

120 planned Extra Checking on Site (ECoS) by 2020

2020: 100% of countries of presence covered

Sustainability plan: aiming at operating efficiency and innovation



#### Related SDGs









#### Industrial actions

Large scale infrastructure innovation: storage, electric vehicles, grid digitization and smart meters

Open fiber: ultrabroadband deployment in Italy

Foster innovation through global partnerships and 'high potential' startups

Promote actions in line with UN 'Making cities resilient 'campaign

#### Related targets/commitments

+18 mn smart meters rolled out by 2019

250 Italian municipalities by 2019 9.5 mn homes

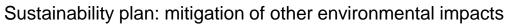
Selection of 40 new innovative start-ups by 20201

400 cities by 20201

Sustainability plan: decarbonizing the energy mix



### Related SDGs Industrial actions Related targets/commitments +~8 GW of additional renewable capacity Development of renewable capacity by 20191 Reduction of thermal capacity ~-16 GW by 2019 Specific CO<sub>2</sub> emissions reduction < 350 gCO2 /KWheq by 2020 Environmental retrofitting of selected ~500 €mn of investment by 2020 plants





Related SDGs	Industrial actions	Related targets/commitments
6 GLAN NATION  13 COUNTY  14 DETENTIONE  15 DEFE	Reduction of SO <sub>2</sub> specific emissions	-30% by 2020 (vs 2010)
	Reduction of NO <sub>x</sub> specific emissions	-30% by 2020 (vs 2010)
	Reduction of particulates specific emissions	-70% by 2020 (vs 2010)
	Reduction of water specific consumption	-30% by 2020 (vs 2010)
	Reduction of waste produced	-20% by 2020 (vs 2015)



Sustainability plan: digitalization and related risks (Cyber Security framework)



#### Related SDGs





#### Framework highlights

Single strategy approach based on business risk management

Business lines involved in key processes: risk assessment, response and recovery criteria definition and prioritization of actions

Integrated information systems (IT), industrial systems (OT) and Internet of Things (IoT) assessment and management

'Cyber security by design' to define and spread secure system development standards

#### Cybersecurity related targets/commitments

100% of internet web applications protected through advanced cybersecurity solutions

Setting up of Enel's CERT<sup>1</sup>
Acknowledgement by CERTs<sup>1</sup> of current main countries of presence individual level

15 cyber security knowledge sharing events on average by 2020

#### Futur-e



23
Power Plants involved

13gw total power to be decommissioned

#### 11 GW already shut-down

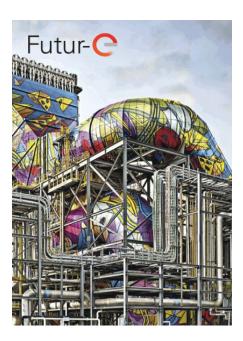


Two requalified plants: Porto Marghera and Assemini

5 'calls for projects' processes launched in 2016 3 additional processes to be launched in 2017

Two sale processes at an advanced stage

Internal requalification for logistics or other energy opportunities

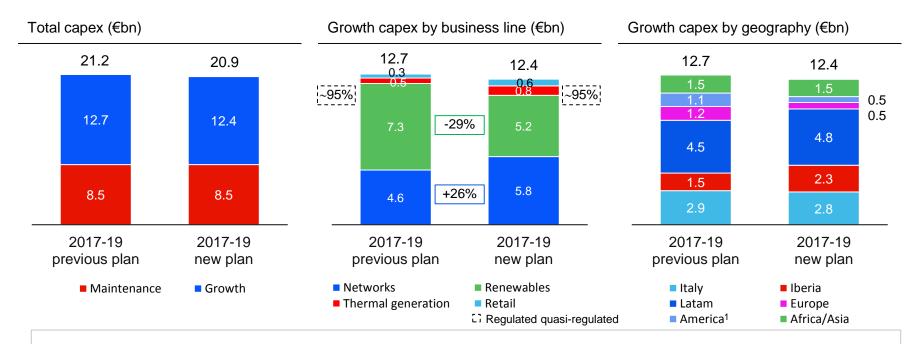


www.future-e.it

Unique requalification program worldwide

2017-19 strategic plan: capex program





Rebalancing capex between networks and renewables

1. North & Central America 34



2017-19 strategic plan: EBITDA targets by Country and Global Business Line (€bn)

	2016	2017	2018	2019
Italy	6.6	6.8	7.1	7.5
Global Thermal Generation	0.1	(0.1)	(0.1)	0.1
Global I&N	3.6	3.5	3.6	3.8
Global Renewable Energies	1.1	1.2	1.4	1.3
Retail	1.8	2.0	2.1	2.1
Service & Other	0.1	0.1	0.1	0.1
Iberia	3.5	3.4	3.6	3.8
Global Thermal Generation	0.7	0.8	0.7	0.8
Global I&N	1.9	1.9	2.0	2.0
Global Renewable Energies	0.4	0.3	0.3	0.4
Retail	0.6	0.5	0.6	0.6
Service & Other	0.0	(0.1)	-	(0.1)
Latam	3.6	4.2	4.7	5.1
Global Thermal Generation	0.5	0.5	0.6	0.7
Global I&N	1.3	1.6	1.8	2.1
Global Renewable Energies	1.7	1.9	2.1	2.2
Retail	0.1	0.2	0.2	0.3
Service & Other	(0.1)	-	-	(0.1)
Europe & North Africa	0.6	0.4	0.3	0.3
North & Central America	0.8	0.6	0.5	0.4
Sub-Saharan Africa & Asia	0.0	0.1	0.1	0.1
Other	(0.1)	-	-	-
Total	15.0	15.5	16.2	17.2



2017-19 strategic plan: EBITDA targets new vs old perimeter (€bn)

		Global Renewables Energies										
		2016			2017		2018			2019		
	EGP <sup>1</sup>	Large Hydro	Global Renewable Energies	EGP <sup>1</sup>	Large Hydro	Global Renewable Energies	EGP <sup>1</sup>	Large Hydro	Global Renewable Energies	EGP <sup>1</sup>	Large Hydro	Global Renewable Energies
Italy	0.6	0.5	1.1	0.5	0.7	1.2	0.7	8.0	1.4	0.7	0.7	1.3
Iberia	0.2	0.2	0.4	0.2	0.1	0.3	0.2	0.2	0.3	0.2	0.2	0.4
Latam	0.3	1.5	1.7	0.4	1.5	1.9	0.6	1.5	2.1	0.6	1.6	2.2
Europe & North Africa	0.1	-	0.1	0.1	-	0.1	0.1	-	0.1	0.1	-	0.1
North & Central America	0.8	-	0.8	0.6	-	0.6	0.5	-	0.5	0.4	-	0.4
Sub-Saharan Africa & Asia	0.0	-	0.0	0.1	-	0.1	0.1	-	0.1	0.1	-	0.1
Other	-	-	-	-	-	-	(0.0)	-	(0.0)	(0.1)	0.1	-
Total	2.0	2.2	4.2	1.9	2.3	4.2	2.0	2.4	4.5	2.1	2.5	4.6

		Global Thermal Generation											
		2016			2017		2018				2019		
	Global Thermal Generation	Large Hydro	Global Generation <sup>2</sup>	Global Thermal Generation	Large Hydro	Global Generation <sup>2</sup>	Global Thermal Generation	Large Hydro	Global Generation <sup>2</sup>	Global Thermal Generation	Large Hydro	Global Generation <sup>2</sup>	
Italy	0.1	0.5	0.6	(0.1)	0.7	0.6	(0.1)	0.8	0.7	0.1	0.7	8.0	
Iberia	0.7	0.2	0.9	0.8	0.1	0.9	0.7	0.2	0.9	0.8	0.2	1.0	
Latam	0.5	1.5	2.0	0.5	1.5	2.0	0.6	1.5	2.1	0.7	1.6	2.3	
Europe & Noth Africa	0.3	-	0.3	0.1	-	0.1	-	-	-	-	-	-	
North & Central America	-	-	-	-	-	-	-	-	-	-	-	-	
Sub-Saharan Africa & Asia		-	-	-	-	-	-	-	-	-	-	-	
Other	-	-	-	-	-	-	-	-	-	-	0.1	0.1	
Total	1.5	2.2	3.7	1.3	2.3	3.6	1.2	2.4	3.6	1.6	2.5	4.1	

<sup>1.</sup> Renewables old organizational structure

Global Generation old organizational structure

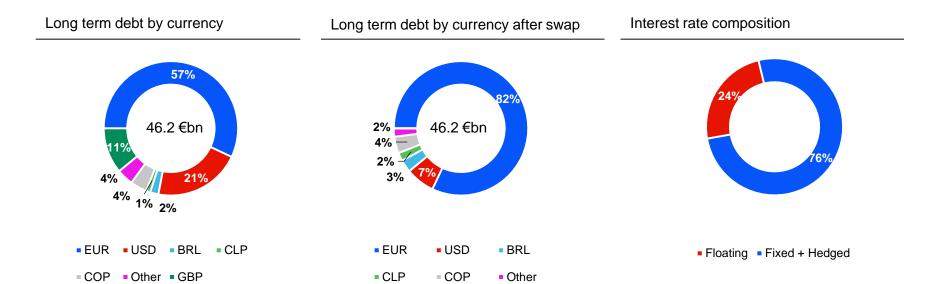




	2	016	2	017	2	018	2	019
	Growth	Maintenance	Growth	Maintenance	Growth	Maintenance	Growth	Maintenance
Italy	0.6	1.3	0.8	1.2	1.1	1.2	0.9	1.2
Global Thermal Generation	0.0	0.1	0.0	0.1	0.0	0.1	0.0	0.1
Global I&N	0.4	0.9	0.6	0.9	0.9	0.8	0.7	0.8
Global Renewable Energies	0.2	0.2	0.1	0.2	0.1	0.2	0.1	0.2
Retail	0.0	0.1	0.1	0.1	0.1	0.1	0.0	0.1
Service & Other	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Iberia	0.6	0.6	0.6	0.7	0.9	0.7	0.8	0.7
Global Thermal Generation	0.1	0.3	0.1	0.3	0.1	0.3	0.2	0.3
Global I&N	0.4	0.3	0.4	0.3	0.4	0.2	0.3	0.2
Global Renewable Energies	0.0	0.1	-	0.1	0.3	0.1	0.2	0.1
Retail	0.0	0.0	0.1	0.0	0.1	0.0	0.1	0.0
Latam	2.2	0.8	2.3	0.7	1.2	0.8	1.3	0.7
Global Thermal Generation	0.1	0.3	0.2	0.2	0.1	0.2	0.0	0.2
Global I&N	0.5	0.4	0.6	0.5	0.7	0.5	0.7	0.5
Global Renewable Energies	1.6	0.1	1.4	0.1	0.4	0.1	0.5	0.1
Retail	-	-	0.1	-	0.1	-	0.1	-
Service & Other	0.0	0.0	-	-	-	0.0	-	-
Europe & North Africa	0.3	0.2	0.2	0.1	0.2	0.1	0.2	0.1
North & Central America	1.5	0.1	0.3	0.0	0.2	0.0	0.0	0.0
Sub-Saharan Africa & Asia	0.3	0.0	0.4	0.0	0.4	0.0	0.7	0.0
Other	-	-	0.0	0.0	0.0	0.1	0.0	0.1
Total	5.5	3.0	4.5	2.9	4.0	2.8	4.0	2.8
Total Capex		8.5		7.4		6.8		6.8

Gross debt structure<sup>1</sup>





Debt structure by instrument (€bn)¹



Debt by instrument	Enel Spa	ER	Central Others	Italy	lberia	Latam	North & Central America	Europe & North Africa	Sub-Saharan Africa & Asia	Total
Bonds	13.34	17.54	0.30	-	0.10	3.64	-	0.14	-	35.06
Bank Loans	0.05	-	0.67	3.95	0.71	1.92	0.42	0.32	0.20	8.24
Tax Partnership	-	-	-	-	-	-	-	-	-	-
Other Loans	-	-	-	0.12	0.53	0.21	1.10	-	0.17	2.13
Other short term debt	0.89	-	-	0.12	0.17	0.09	-	-	-	1.27
Commercial Paper	-	1.09	-	-	1.21	-	-	-	-	2.30
Gross debt	14.28	18.63	0.97	4.19	2.72	5.86	1.52	0.46	0.37	49.00
Financial Receivables	(0.01)	-	(0.49)	(1.40)	(0.53)	(0.89)	-	-	-	(3.32)
Tariff Deficit	-	-	-	-	(0.27)	-	-	-	-	(0.27)
Other short term financial receivables	(1.39)	(0.01)	-	(0.61)	(0.06)	(0.03)	(0.07)	-	-	(2.17)
Cash and cash equivalents	(1.25)	(0.21)	(0.06)	(0.27)	(0.66)	(2.46)	(0.07)	(1.39)	(0.05)	(6.42)
Net Debt - Third Parties	11.63	18.41	0.42	1.91	1.20	2.48	1.38	(0.93)	0.32	36.82
Net Debt – Intercompany	2.32	(18.88)	2.57	8.37	3.00	1.16	1.04	0.21	0.21	-
Net Debt – Group View	13.95	(0.47)	2.99	10.28	4.20	3.64	2.42	(0.72)	0.53	36.82

1. As of September 30, 2016

#### Disclaimer



This presentation contains certain forward-looking statements that reflect the Company's management's current views with respect to future events and financial and operational performance of the Company and its subsidiaries. These forward-looking statements are based on Enel SpA's current expectations and projections about future events. Because these forward-looking statements are subject to risks and uncertainties, actual future results or performance may differ materially from those expressed in or implied by these statements due to any number of different factors, many of which are beyond the ability of Enel SpA to control or estimate precisely, including changes in the regulatory environment, future market developments, fluctuations in the price and availability of fuel and other risks. You are cautioned not to place undue reliance on the forward-looking statements contained herein, which are made only as of the date of this presentation. Enel SpA does not undertake any obligation to publicly release any updates or revisions to any forward-looking statements to reflect events or circumstances after the date of this presentation. The information contained in this presentation does not purport to be comprehensive and has not been independently verified by any independent third party.

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Pursuant to art. 154-bis, paragraph 2, of the Italian Unified Financial Act of February 24, 1998, the executive in charge of preparing the corporate accounting documents at Enel, Alberto De Paoli, declares that the accounting information contained herein correspond to document results, books and accounting records.

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