

Consolidated results

March, 19 2020





Francesco Starace CEO



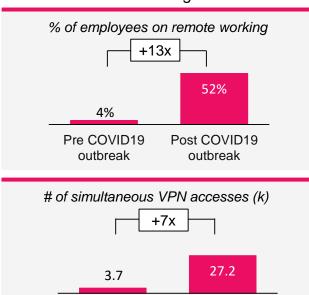
### COVID-19

### Business continuity management: our people

Post COVID19 outbreak<sup>2</sup>



### Remote working trends





Pre COVID19

outbreak1

### COVID-19

### Business continuity management: our assets





- √ 100% remote operational management of renewable assets, 100% remote monitoring of conventional generation
- ✓ Optimization of power plants operation schemes and rescheduling of maintenance activities guaranteeing business continuity



- √ c. 45 mn smart meters, 205k switchgears, 2,200
  primary substations and 135k secondary
  substations remotely controlled
- ✓ Operations can be transferred between operating and back up centers ensuring the reliability of the network



- ✓ Complete remote management of all the activities, including call centers
- ✓ Customer interactions through digital channels only
- ✓ Robot process automation to minimize front-end and back-end disruption



- ✓ Digital native business
- Management and deployment of activities remotely controlled in full

100% IT portfolio core applications on cloud provide full accessibility from everywhere and scalability

### COVID-19



Risk assessment: strategic deployment not affected, resilient business set up

#### **Macroeconomic Risks**



### **Business Risks**





#### **GDP & Commodities:**

- √ 80% contracted and regulated activities protect earnings from macro economic cycle
- ✓ Energy margin fully covered in 2020



**FX**: 10% simultaneous devaluation of local currencies against euro translates into max c.2% negative impact on earnings



Prices: 2020 production sold forward: Latin America 100%, Europe >80%



Renewables: no material disruption in supply chain, so far deployment in line with target



**Distribution:** minor delays in smart meter installation



Retail: well diversified and resilient customer base



Cost efficiencies: benefits from large scale remote working and restriction in travels



Strong coverage and leverage ratios set to improve over the 2020-22 period



Limited re-financing needs in the plan period



**Liquidity** to cover 1.9x debt to mature by 2022





### Key highlights of the year



Strong financial results

Push on decarbonisation

Grid digitalisation

Free market growth

Rating improvements

+11% EBITDA

+17%
Net Income

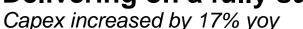
+3 GW
Renewables
- 4.1 GW
Coal

+5.9 mn Smart meters 2.0

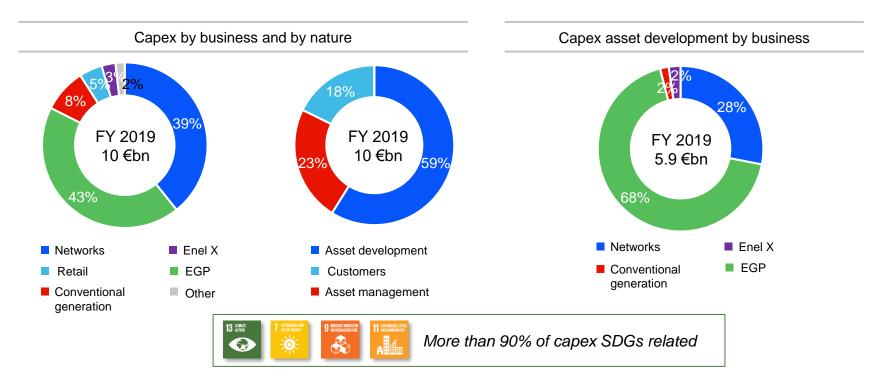
+1.2 mn
Customers

Fitch A-Moody's Baa2/+ MSCI AAA CDP A

### Delivering on a fully sustainable capex plan







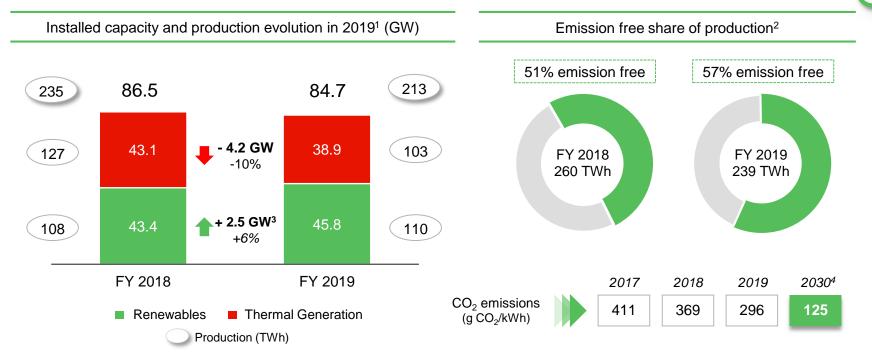


### **Global Power Generation**









- Rounded figures. Includes renewable managed capacity (4.2 GW in FY2018; 3.7 GW in FY 2019).
   Does not include nuclear (~3.3GW capacity; production of 24 TWh in FY2018 and 26 TWh in FY2019).
- Emission free production includes nuclear generation and production from managed g capacity (9.1 TWh in FY2018 and 10.2 TWh in FY2019)
- Net of asset rotation activities
- 4. Target certified by the Science Based Target initiative (SBTi)

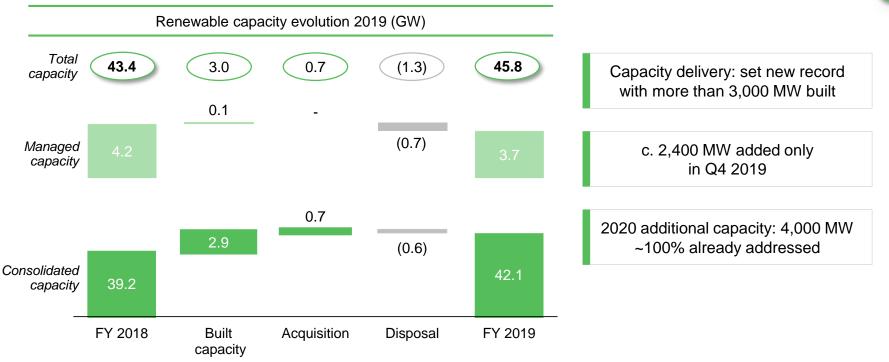


### Renewables capacity evolution









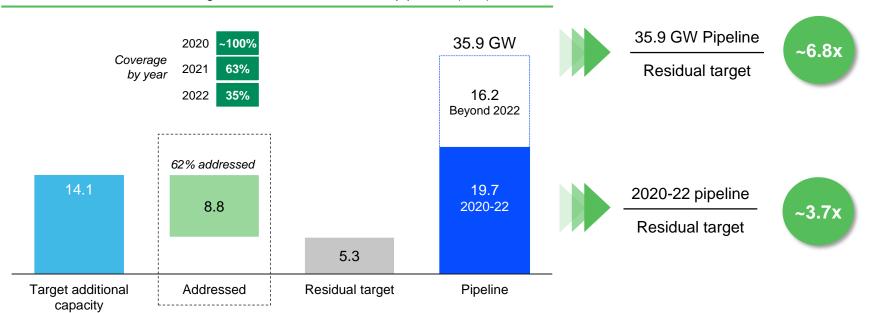


### High level visibility on deployment goals





2020-22 Renewables growth<sup>1</sup>: addressed share vs pipeline<sup>2</sup> (GW)



Includes managed capacity

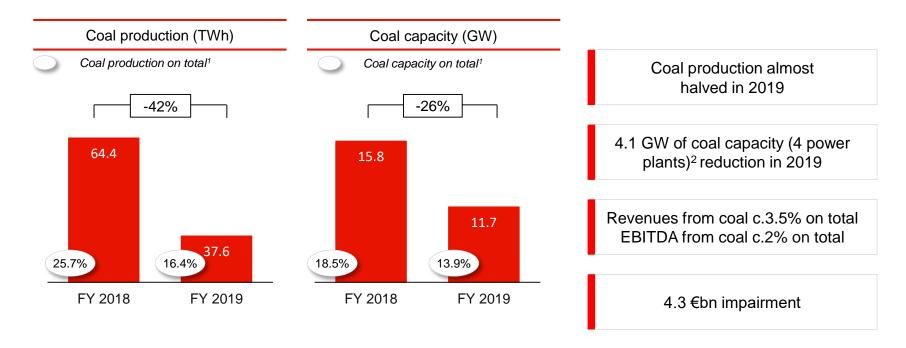
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As of December 2019

### Focus on coal phase out



Acceleration of decarbonisation with coal capacity down by 4.1 GW



Does not include managed capacity and production

<sup>2.</sup> Reftinskaya, Tarapacà, Bastardo and Alcudia



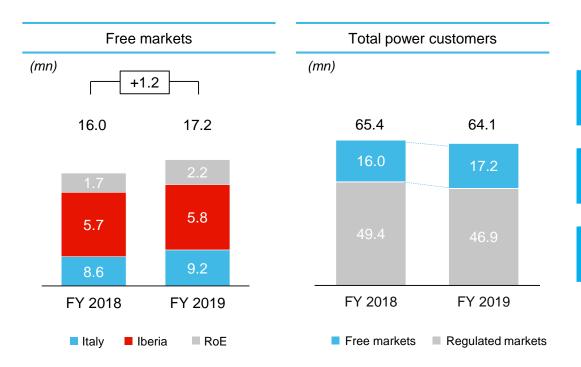
## Electrification

### Retail

### Progressive shift towards more profitable free markets







Free market customers up by 1.2 mn driven by Italy

End of Italian regulated tariff: 2021 for SME, 2022 for retail

+200k regulated customers in Latin America reaching 26.7 mn

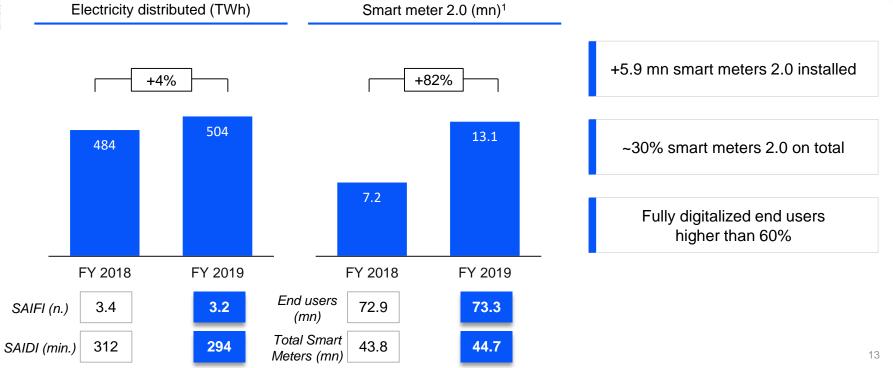
# Enabling Infrastructure

### **Networks**

### Continued effort on grid digitalisation with meters 2.0 almost doubled



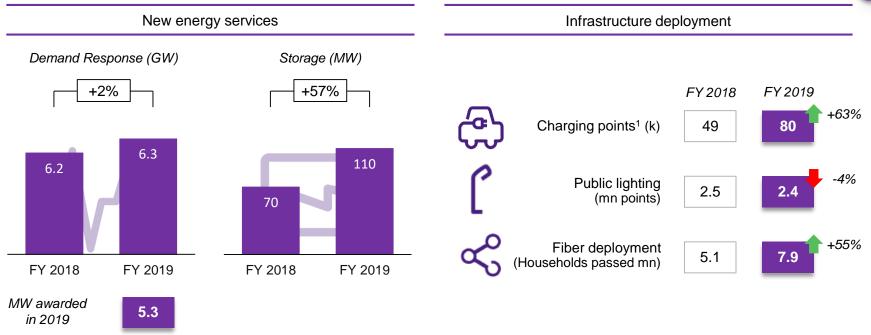




### **Enel X**Development ramp up of our value added services

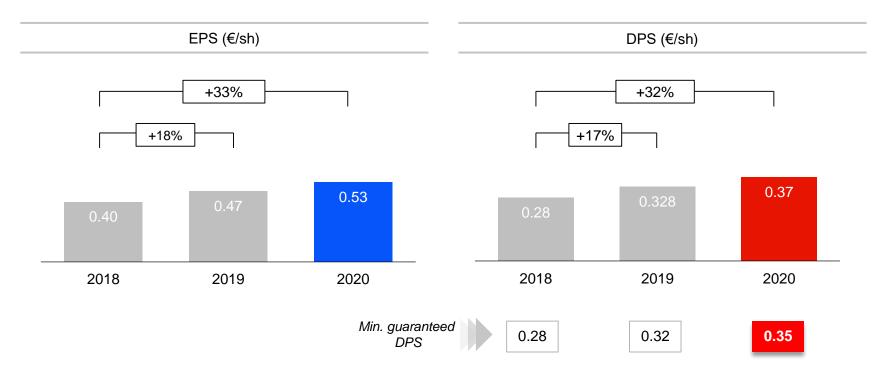






### **Shareholder remuneration**



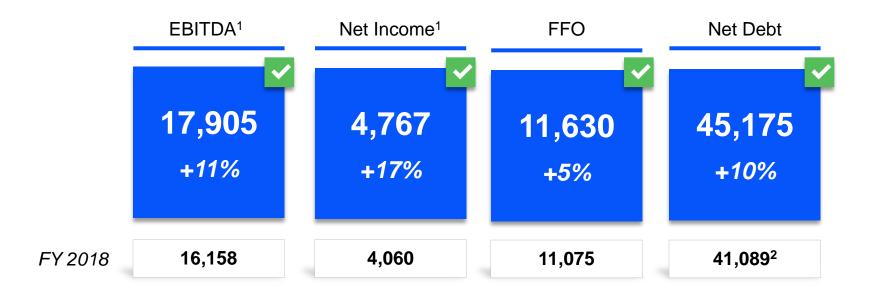






### Financial highlights (€mn)





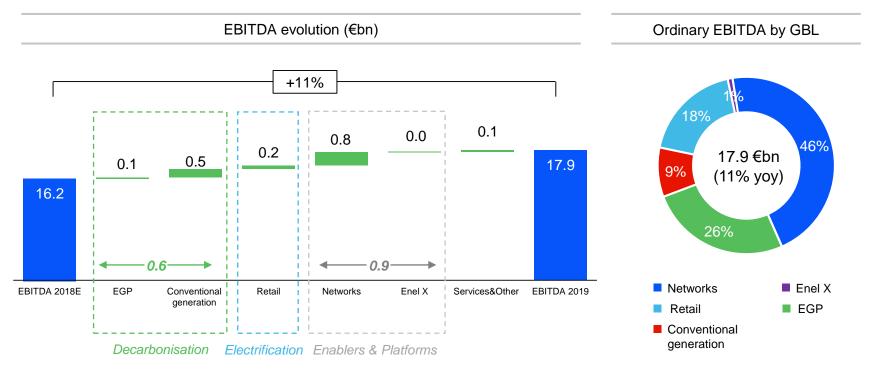
<sup>1.</sup> Ordinary figures

<sup>2.</sup> As of December 31st 2018. IFRS 16 impact from January 1st, 2019

### Ordinary EBITDA evolution<sup>1</sup>



Performance supported by our sustainable and integrated business model

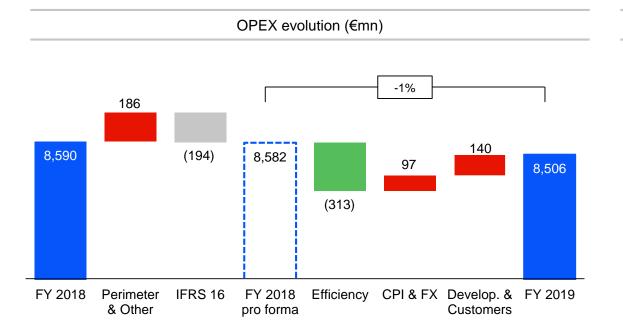


<sup>18</sup> 

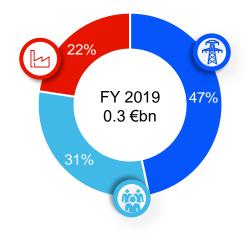
### **Operational efficiency**

### Efficiencies reached 300€mn in 2019





OPEX evolution (€mn)





### **Enel Green Power**

Robust sustained growth





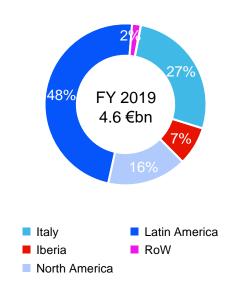
### EBITDA evolution (€mn)

Higher prices more than offset lower volumes

Impact from large Q4 investments not yet visible

Positive contribution from PPA early termination for around 80 €mn

### EBITDA FY 2019 by geography







FY 2018

11%

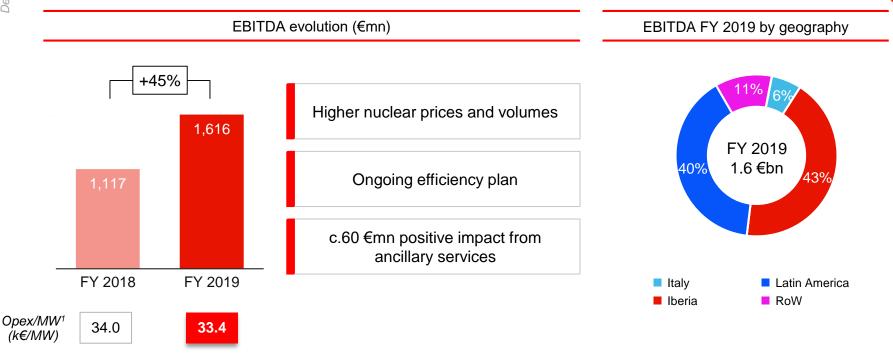
FY 2019

4,634

### Conventional generation and Global trading Performance driven by higher nuclear prices and continued efficiencies

enel





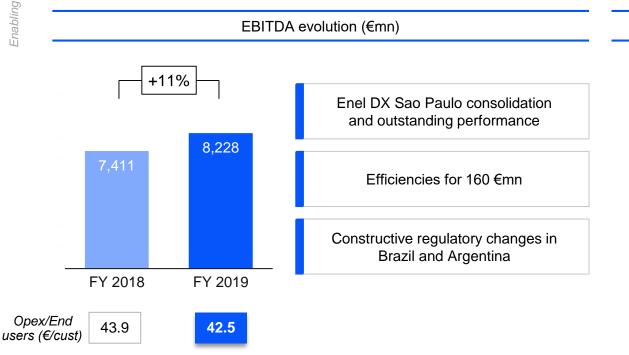
. Thermal generation 21

### Infrastructure and Networks

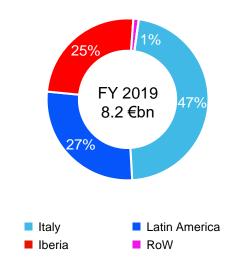
EBITDA growth driven by Enel DX Sao Paulo and efficiencies







### EBITDA FY 2019 by geography





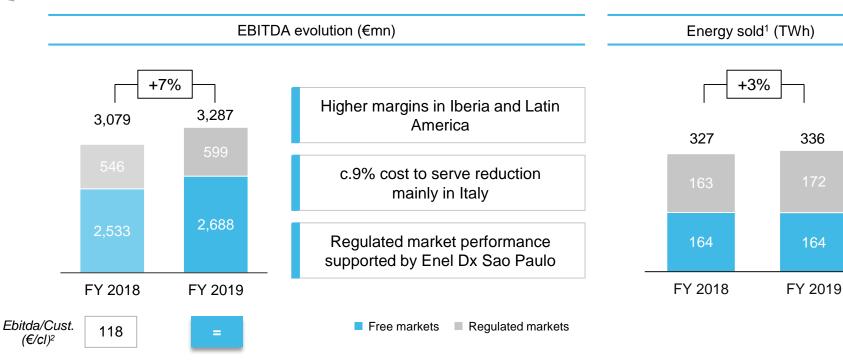
## Electrification

### Retail

### Performance propelled by free market







<sup>.</sup> Includes energy losses;

<sup>2.</sup> Free market power and gas

### Profit & loss (€mn)



	FY 2019	FY 2018	$\Delta$ yoy	
Ordinary EBITDA	17,905	16,158	+11%	Higher D&A mainly due to IFRS16, consolidation of
D&A	(6,809)	(6,365)	+7%	Enel DX Sao Paulo and higher investments
EBIT	11,096	9,793	+13%	
Financial expenses <sup>1</sup>	(2,413)	(2,370)	+2%	Lower cost of debt by around 40bps
Results from equity investments	(88)	81	n.m.	
EBT	8,595	7,504	+15%	Results from equity investments negatively Impacted by North America JV unwinding
Income taxes	(1,960)	(1,864)	+5%	impacted by North America 37 driwinding
Minorities	(1,868)	(1,580)	+18%	Higher minorities due to increasing contribution of
Group net ordinary income <sup>2</sup>	4,767	4,060	+17%	activities in Latin America

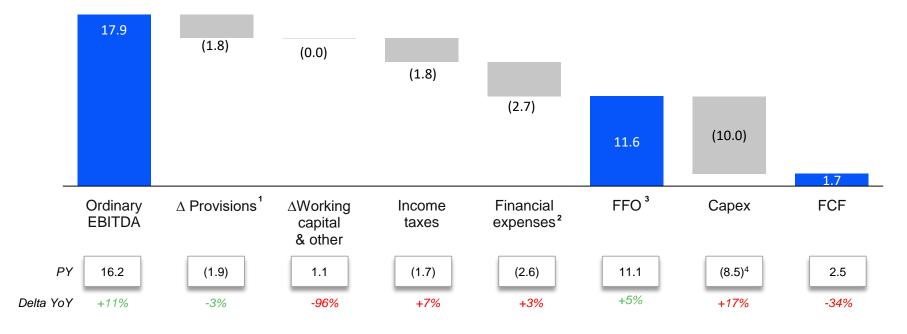
<sup>1.</sup> Includes other financial expenses (-101 €mn for FY 2018, -158 €mn for FY 2019)

Excludes extraordinary items in FY 2018 (+729 €mn: +128 €mn earn out Retegas, +64 €mn EF Solar, +646 €mn Slovenske, -98 €mn impairment, -11 €mn Income on equity Powecrop) and FY 2019 (-2593 €mn: +97 €mn disposals Mercure plant, +49 €mn second tranche earn out Rete Gas, -1,412 €mn coal plants and other impairments Italy, -108 €mn impairment USA, -902 €mn impairments coal plants Iberia, -151 €mn impairments coal plants Bocamina 1 and Tarapaca, -60 €mn impairment RGRES, -34 €mn Slovenske investment impairment and -4 €mn impairment of financial asset for SE disposal; -38 €mn Devaluation FUNAC; -30 €mn Price adj Kafireas)

### Cash flow (€bn)

### Solid FFO generation supports increasing capex





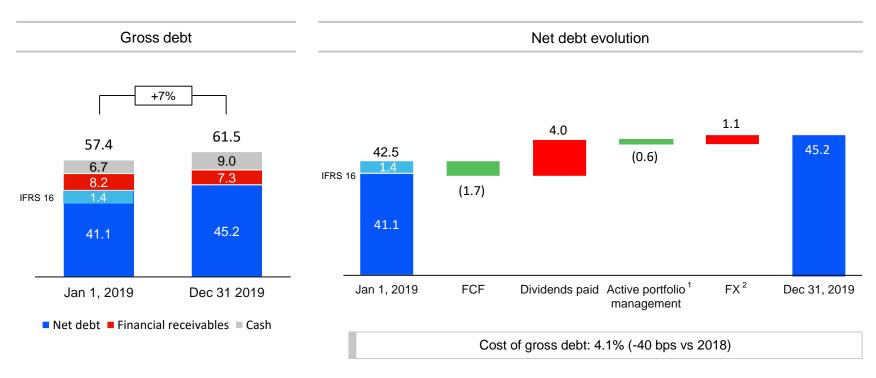
Accruals, releases, utilizations of provisions in EBITDA (i.e. personnel related and risks and charges), accruals of bad debt

- 2. Includes dividends received from equity investments
- 3. Funds from operations
- . Gross of BSO capex HFS

### Debt (€bn)



### Cost of debt declined by 40 bps, Net Debt impacted by FX and IFRS16



Includes New Leasing for 0,1 €bn

<sup>2.</sup> Includes foreign exchange derivatives realized in the period

### **Closing remarks**



2019 strong financial results as a consequence of a strong operational execution More than **50%** of our **people** working remotely

No disruptions on operations

NO evidence of significant impacts thanks to a resilient and diversified business mix

Ample liquidity
available and
strong balance
sheet to face
volatile scenarios





### Macroscenario



	GDP	(%)	СРІ	CPI (%)		FX against €¹		Spot Price (€/MWh)		Electricity Demand (TWh) <sup>2</sup>	
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	
Italy	0.19	0.65	0.61	1.14	-	-	52.31	61.28	319.60	321.43	
Iberia	1.95	2.35	0.70	1.67	-	-	47.49	57.29	249.04	253.56	
Latin America	-	-	-	-	-	-	-	-	-	-	
Argentina	(2.81)	(2.36)	53.55	34.28	67.29	43.05	-	-	133.32	137.48	
Brazil	1.11	1.31	3.73	3.66	4.53	4.44	43.67	61.71	594.37	583.03	
Chile	1.06	4.04	2.25	2.32	836.51	796.57	47.15	54.89	77.06	76.18	
Colombia	3.25	2.57	3.52	3.24	3,681.54	3,749.89	60.91	32.01	71.18	69.18	
Peru	2.34	3.99	2.15	1.32	3.73	3.86	7.96	9.46	53.48	50.84	
Rest of Europe	-	-	-	-	-	-	-	-	-	-	
Romania	3.79	4.05	4.47	2.88	4.79	4.66	50.84	46.41	61.70	62.04	
Russia	1.27	2.25	3.82	4.63	69.54	79.54	16.80	15.76	801.91	805.92	
North America	-	-	-	-	-	-	-	-	-	-	
USA	2.35	2.93	1.81	2.44	1.12	1.15	-	-	3,911.79	3,860.12	
M exico	(0.03)	2.12	3.64	4.90	21.17	22.54	-	-	-	-	
Africa, Asia & Oceania	-	-	-	-	-	-	-	-	-	-	
India	4.93	7.42	3.71	3.96	80.07	79.91	-	-	1,284.49	1,269.94	
Australia	1.80	2.71	1.61	1.91	1.60	1.62	-	-	-	-	
South Africa	0.29	0.79	4.13	4.62	15.80	16.48	-	-	227.33	231.81	

<sup>1.</sup> As of December 31



Group total net installed capacity<sup>1</sup>: breakdown by technology and geography

MW	Hydro	Wind	Geothermal	Solar & Other	Nuke	Oil & Gas	Coal	ссс	TOTAL
Italy	12,406	772	766	28	-	2,739	6,206	4,535	27,452
Iberia	4,748	2,291	-	353	3,318	2,334	4,825	5,480	23,348
Latin America	10,579	1,556	41	1,500	-	2,691	664	4,168	21,200
Argentina	1,328	-	-	-	-	1,169	-	1,922	4,419
Brazil	1,269	782	-	681	-	-	-	319	3,050
Chile	3,548	642	41	492	-	603	439	1,467	7,232
Colombia	3,097	-	-	86	-	184	225	-	3,592
Perù	792	132	-	179	-	735	-	460	2,299
Other <sup>2</sup>	545	-	-	62	-	-	-	-	606
Rest of Europe	19	895	-	123	-	4,447	-	809	6,293
Romania	-	498	-	36	-	-	-	-	534
Russia	-	-	-	-	-	4,447	-	809	5,255
Other <sup>3</sup>	19	396	-	88	-	-	-	-	503
North America	77	4,395	72	738	-	-	-	-	5,282
Mexico	53	573	-	220	-	-	-	-	845
Canada	-	89	-	-	-	-	-	-	89
USA	25	3,734	72	518	-	-	-	-	4,348
Africa, Asia & Oceania <sup>4</sup>	-	418	-	357	-	-	-	-	776
Total	27,830	10,327	878	3,100	3,318	12,211	11,695	14,991	84,350





<sup>1.</sup> Excludes managed capacity

<sup>2.</sup> Includes Panama, Guatemala and Costa Rica

<sup>3.</sup> Includes Greece and Bulgaria

<sup>4.</sup> Includes South Africa, India and Zambia



Group total net production<sup>1</sup>: breakdown by technology and geography

GWh	Hydro	Wind	Geothermal	Solar & Other	Nuke	Oil & Gas	Coal	ссс	TOTAL
Italy	17,246	1,357	5,669	36	-	256	12,757	9,591	46,912
Iberia	5,861	4,127	-	102	26,279	5,703	7,643	11,687	61,402
Latin America	39,191	6,297	194	2,766	-	1,621	3,858	17,908	71,836
Argentina	2,509	-	-	-	-	264	-	10,200	12,974
Brazil	5,127	3,869	-	953	-	-	-	1,128	11,077
Chile	10,578	1,845	194	1,190	-	271	3,269	3,693	21,041
Colombia	14,620	-	-	112	-	40	590	-	15,362
Perù	4,311	582	-	423	-	1,046	-	2,887	9,249
Other <sup>2</sup>	2,046	-	-	88	-	-	-	-	2,133
Rest of Europe	39	1,807	-	159	-	13,307	13,333	5,793	34,438
Romania	-	1,214	-	37	-	-	-	-	1,251
Russia	-	-	-	-	-	13,307	13,333	5,793	32,433
Other <sup>3</sup>	39	593	-	122	-	-	-	-	754
North America	244	12,122	285	319	-	-	-	-	12,969
Mexico	204	795	-	47	-	-	-	-	1,046
Canada	-	193	-	-	-	-	-	-	193
USA	39	11,134	285	272	-	-	-	-	11,730
Africa, Asia & Oceania <sup>4</sup>	-	959	-	612	-	-	-	-	1,571
Total	62,580	26,668	6,149	3,995	26,279	20,887	37,592	44,980	229,129

<sup>1.</sup> Excludes managed capacity





<sup>2.</sup> Includes Panama, Guatemala and Costa Rica

<sup>3.</sup> Includes Greece and Bulgaria

<sup>4.</sup> Includes South Africa, India and Zambia



Group total additional capacity<sup>1</sup>: breakdown by technology and geography

MW	Hydro	Wind	Geothermal	Solar & Other	Nuke	Oil & Gas	Coal	CCGT	TOTAL
Italy	18	-	3	-	-	-	-	-	21
Iberia	29	541	-	339	-	-	-	-	909
Latin America	4	29	-	314	-	-	-	-	347
Argentina	-	-	-	-	-	-	-	-	-
Brazil	0	29	-	311	-	-	-	-	340
Chile	-	-	-	-	-	-	-	-	-
Colombia	4	-	-	3	-	-	-	-	7
Perù	-	-	-	-	-	-	-	-	-
Other <sup>2</sup>	-	-	-	-	-	-	-	-	-
Rest of Europe	-	154	-	-	-	-	-	-	154
Romania	-	-	-	-	-	-	-	-	-
Russia	-	-	-	-	-	-	-	-	-
Other <sup>3</sup>	-	154	-	-	-	-	-	-	154
North America	-	1,456	72	536	-	-	-	-	2,063
Mexico	-	327	-	220	-	-	-	-	546
Canada	-	13	-	-	-	-	-	-	13
USA	-	1,116	72	316	-	-	-	-	1,504
Africa, Asia & Oceania <sup>4</sup>	-	47	-	34	-	-	-	-	81
Total	51	2,227	75	1,222	-	-	-	-	3,575

<sup>1.</sup> Excludes managed capacity



<sup>2.</sup> Includes Panama, Guatemala and Costa Rica

<sup>3.</sup> Includes Greece and Bulgaria

<sup>4.</sup> Includes South Africa, India and Zambia



Renewable projects in execution: breakdown by technology and geography<sup>1</sup>



MW	Wind	Hydro	Geothermal	Solar	Biomass	Total
Italy	-	53	7	-	-	60
Iberia	108	7	-	149	-	264
Latin America	1,771	154	28	1,101	-	3,054
Rest of Europe	291	-	-	-	-	291
North America	978	-	-	210	-	1,187
Africa, Asia & Oceania	885	-	-	34	-	919
Total	4,033	214	35	1,495	-	5,776

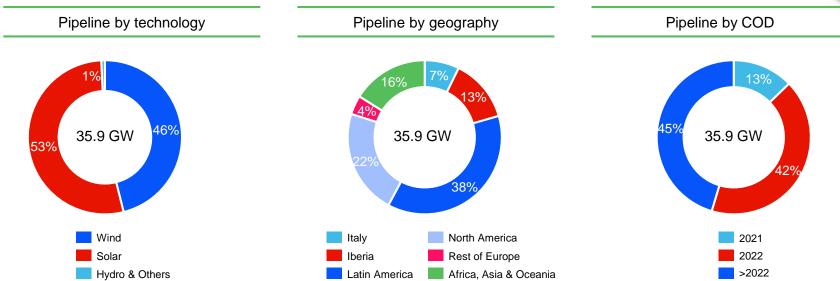
Includes BSO projects

<sup>2.</sup> As of December 31, 2019

EGP gross pipeline<sup>1</sup>







As of December 31st, 2019 34

### Infrastructure & Networks KPIs





	Electricity dist	tributed (TWh)	End us	ers (mn)	Smart meters (mn)		
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	
Italy	224.6	226.5	31.5	31.4	31.4	31.4	
Iberia	126.5	124.9	12.2	12.2	12.2	11.6	
Latin America	137.3	117.4	26.7	26.5	0.4	0.4	
Argentina	16.8	17.5	2.5	2.5	-	-	
Brazil	81.3	61.3	17.2	17.1	-	-	
Chile	16.6	16.5	2.0	1.9	0.3	0.3	
Colombia	14.4	14.0	3.5	3.4	0.1	-	
Peru	8.2	8.0	1.4	1.4	-	-	
Rest of Europe	15.7	15.6	2.9	2.9	0.7	0.5	
Romania	15.7	15.6	2.9	2.9	0.7	0.5	
Total	504.0	484.4	73.3	72.9	44.7	43.8	

#### Retail KPIs





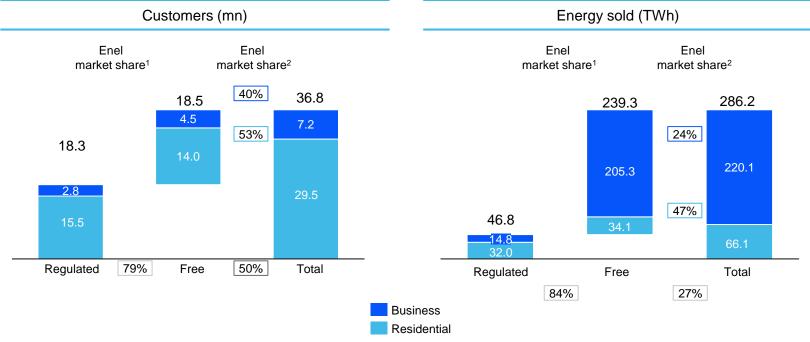
		Pov	wer			G	as	
	Custom	ers (mn)	Volume	es <sup>1</sup> (TWh)	Custome	ers (mn)	Volumes	s (bsmc)
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	23.7	25.2	97.5	104.3	4.2	4.1	4.7	4.8
Iberia	10.6	10.8	89.4	89.6	1.6	1.6	5.7	6.4
Latin America	26.7	26.5	105.0	91.1	0.0	0.0	0.0	0.0
Rest of Europe	3.10	3.0	9.70	10.4	0.05	0.04	0.01	0.01
Total	64.1	65.4	301.7	295.4	5.9	5.7	10.5	11.2

1. Net of energy losses. 36

#### Italian power market





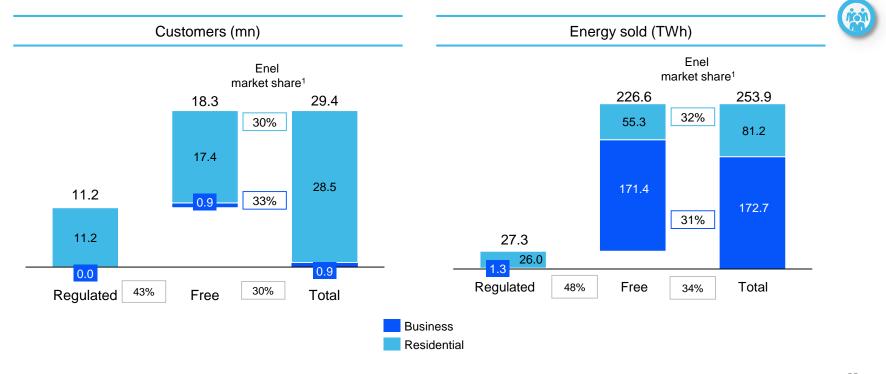


<sup>1</sup> Enel estimate based on closing 2018; % calculated on Total Italian Regulated Market

<sup>2</sup> Enel estimate based on closing 2018; % calculated on Total Italian Free Market (not including Last Resort - "Salvaguardia")

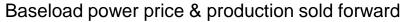
#### Spanish power market





<sup>1.</sup> Customers: CNMC "Informe de supervision de los cambios de comercializador 1Q-19 published october2019

<sup>2.</sup> Energy sold: Internal estimation based on "sectorial energy daily forecast system"





	Baselo	ad price
	2019	2020
Italy (€/MWh)	56.9	56.2
lberia (€/MWh)	56.5	55.0

			Pro	oduction sold	forward			
	20	19	20	20	20	21	20	)22
	price	%	price	%	price	%	price	%
Italy (€/MWh)¹	54.5	100%	58.8	80%	57.8	20%	-	-
lberia (€/MWh)¹	67.8	100%	72.8	90%	77.5	60%	-	-
Brazil (USD/MWh)	59.6	100%	63.0	100%	60.2	100%	61.3	100%
Chile (USD/MWh)	78.3	100%	79.0	100%	76.0	100%	70.1	100%
Colombia (USD/MWh)	67.6	100%	72.0	100%	75.2	85%	69.2	80%
Peru (USD/MWh)	52.9	100%	55.4	100%	58.2	100%	60.5	100%

Capex¹ (€mn)



		Generation & Trading		tructure worNs	E	GP	Re	etail	Ene	el X	Serv & O		To	tal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	189	172	1,753	1,685	240	255	324	249	52	52	78	69	2,635	2,482
Iberia	388	345	648	668	764	245	111	108	63	39	46	28	2,020	1,433
Latin America	193	252	1,335	1,315	1,058	655	-	-	40	30	9	7	2,636	2,259
Argentina	52	86	164	130	3	3	-	-	0	0	-	-	219	219
B razil	18	8	699	725	702	201	-	-	10	0	6	2	1,435	937
Chile	49	90	134	123	241	261	-	-	3	3	3	5	430	482
Colombia	41	39	225	218	80	113	-	-	26	27	-	-	373	397
Peru	33	29	114	119	25	64	-	-	2	-	-	-	173	210
Other	-	-	-	-	8	14	-	-	-	-	-	-	8	14
Rest of Europe	79	70	169	159	189	140	15	17	4	3	1	1	458	391
Romania	-	-	169	159	2	1	15	17	4	3	1	1	191	182
Russia	79	65	-	-	-	-	-	-	-	-	-	-	79	65
Other	0	5	-	-	187	139	-	-	-	-	0	0	188	145
North America	1	1	-	-	1,744	1,697	-	-	61	37	-	-	1,806	1,735
Africa, Asia & Oceania	-	-	-	-	274	142	-	-	1	-	-	-	275	142
Other	2	(0)	0	3	27	28	-	-	48	22	44	36	121	88
Total	851	839	3,905	3,830	4,297	3,162	449	374	270	183	179	142	9,951	8,530

Asset development Capex¹ (€mn)



		Generation & Trading		ructure worNs	E	GP	Re	etail	Ene	ol X	Serv & Ot	rices ther	To	tal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	49	31	851	824	113	141	-	-	47	36	47	40	1,107	1,072
Iberia	7	15	284	288	707	196	-	-	6	1	5	9	1,009	510
Latin America	40	53	430	441	949	553	-	-	28	28	1	4	1,448	1,077
Argentina	2	1	56	50	1	1	-	-	-	-	-	-	59	52
Brazil	1	-	231	234	676	190	-	-	3	-	-	-	911	424
Chile	13	32	32	41	210	236	-	-	1	2	1	4	256	315
Colombia	17	15	93	94	59	89	-	-	24	25	-	-	192	223
Peru	8	6	20	22	2	32	-	-	-	-	-	-	29	59
Other	-	-	-	-	1	6	-	-	-	-	-	-	1	6
Rest of Europe	4	5	63	72	185	136	-	-	0	0	0	-	252	214
Romania	-	-	63	72	-	-	-	-	-	-	0	-	63	72
Russia	4	-	-	-	-	-	-	-	-	-	-	-	4	-
Other	0	5	-	-	185	136	-	-	-	-	-	-	185	141
North America	(1)	1	-	-	1,710	1,681	-	-	5	0	-	-	1,713	1,682
Africa, Asia & Oceania	-	-	-		270	137	-	-	-	-	-	-	270	137
Other	-	(1)	-	•	12	14	-	•	47	22	-	-	59	34
Total	99	103	1,628	1,625	3,946	2,857	-		133	87	53	53	5,858	4,726

Asset management Capex¹ (€mn)



		Generation & Trading		ructure worNs	Б	GP	Re	etail	Ene	el X	Serv & Ot		То	tal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	139	141	424	452	127	114	-	-	1	-	31	29	722	737
Iberia	381	330	192	196	57	49	-	-	-	-	41	19	671	594
Latin America	153	199	440	449	109	102	-	-	4	-	9	4	716	754
Argentina	51	85	70	53	1	2	-	-	0	-	-	-	122	140
Brazil	17	8	204	254	25	11	-	-	0	-	6	2	253	276
Chile	36	58	53	38	32	25	-	-	2	-	2	1	125	122
Colombia	24	25	75	63	21	24	-	-	1	-	-	-	121	112
Peru	25	23	39	41	23	32	-	-	1	-	-	-	88	96
Other	-	-	-	-	7	8	-	-	-	-	-	-	7	8
Rest of Europe	75	65	36	37	5	4	-	-	0	-	1	1	116	107
Romania	-	-	36	37	2	1	-	-	-	-	1	1	38	39
Russia	75	65	-	-	-	-	-	-	-	-	-	-	75	65
Other	-	-	-	-	3	3	-	-	-	-	0	0	3	3
North America	2	0	-	-	34	16	-	-	-	-	-	-	36	17
Africa, Asia & Oceania	-	-	-	-	4	5	-	-	1	-	-	-	5	5
Other	2	1	0	3	15	14	-	-	-	-	44	36	61	54
Total	753	736	1,091	1,137	351	305	-	-	6	-	126	89	2,326	2,267

Customers Capex¹ (€mn)



		l Generation & Trading		ructure worNs	Б	GP	Re	etail	Ene	el X	Serv & Ot		То	tal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	-	-	479	409	-	-	324	249	4	16	-	-	806	674
Iberia	-	-	172	184	-	-	111	108	58	38	-	-	340	329
Latin America	-	-	465	426	-	-	-	-	8	3	-	-	473	428
Argentina	-	-	38	28	-	-	-	-	-	0	-	-	38	28
Brazil	-	-	265	237	-	-	-	-	6	0	-	-	271	237
Chile	-	-	49	45	-	-	-	-	-	1	-	-	49	45
Colombia	-	-	58	60	-	-	-	-	2	2	-	-	60	62
Peru	-	-	55	57	-	-	-	-	0	-	-	-	55	57
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rest of Europe	-	-	71	50	-	-	15	17	4	3	-	•	90	70
Romania	-	-	71	50	-	-	15	17	4	3	-	-	90	70
Russia	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-	-
North America	-	-	-	-	-	-	-	-	56	37	-	-	56	37
Africa, Asia & Oceania	-	-	-	-	-	-	-	-	0	-	-	-	0	-
Other	-	-	-	-	-	•	-	-	1	-	-	•	1	-
Total	-	-	1,186	1,068	-	-	449	374	131	96	-	-	1,766	1,538

Revenues¹ (€mn)



		Generation & Trading	100	ructure worNs	E	GP	Re	etail	Ene	el X		vices ther	Tot	al
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	23,688	18,954	7,647	7,672	1,918	2,084	16,042	16,367	282	247	(7,798)	(7,033)	41,779	38,291
Iberia	6,261	6,329	2,724	2,671	653	716	13,867	14,920	261	247	(4,712)	(5,381)	19,054	19,502
Latin America	1,915	1,726	11,033	9,275	3,692	3,843	1,504	1,443	186	161	(1,537)	(1,468)	16,793	14,980
Argentina	323	227	1,166	1,033	64	59	30	6	4	-	(7)	(3)	1,580	1,322
Brazil	289	270	6,946	5,629	694	676	398	299	17	15	(443)	(294)	7,901	6,595
Chile	828	739	1,467	1,348	1,489	1,584	268	255	81	70	(611)	(744)	3,522	3,252
Colombia	110	126	641	533	1,007	941	769	848	77	70	(338)	(257)	2,266	2,261
Peru	365	364	813	732	201	334	39	35	7	6	(138)	(170)	1,287	1,301
Other	-	-	-	-	237	249	-	-	-	-	-	-	237	249
Rest of Europe	956	1,054	386	385	271	255	1,131	1,040	35	7	(379)	(380)	2,400	2,361
Romania	42	54	386	385	175	173	1,131	1,040	18	7	(381)	(380)	1,371	1,279
Russia	911	1,000	-	-	-	-	-	-	-	-	2	(1)	913	999
Other	3	-	-	-	96	82	-	-	17	-	-	1	116	83
North America	29	3	-	-	1,115	860	-	-	328	338	(3)	(1)	1,469	1,200
Africa, Asia & Oceania	-	-	-	-	107	101	-	-	52	-	-	-	159	101
Other	(798)	(459)	(1)	(35)	(23)	197	-	1	(14)	6	(491)	(570)	(1,327)	(860)
Total	32,051	27,607	21,789	19,968	7,733	8,056	32,544	33,771	1,130	1,006	(14,920)	(14,833)	80,327	75,575

Reported EBITDA¹ (€mn)



		Generation & Trading		ructure worNs	Е	GP	Re	etail	Ene	el X	Serv & O	ices ther	To	tal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	(14)	22	3,906	3,679	1,240	1,220	2,314	2,233	13	31	169	119	7,628	7,304
Iberia	590	425	2,025	1,965	358	361	715	676	38	51	66	80	3,792	3,558
Latin America	642	469	2,259	1,763	2,218	2,201	243	158	64	56	(123)	(104)	5,303	4,543
Argentina	165	142	271	173	51	46	2	(16)	-	-	(1)	(1)	488	344
Brazil	107	7	1,144	815	335	395	149	100	(1)	-	(49)	(42)	1,685	1,275
Chile	211	124	222	228	899	877	17	19	26	19	(72)	(61)	1,303	1,206
Colombia	14	51	399	364	620	544	60	42	38	37	-	-	1,131	1,038
Peru	145	145	223	183	162	156	15	13	1	-	(1)	-	545	497
Other	-	-	-	-	151	183	-	-	-	-	-	-	151	183
Rest of Europe	209	233	107	152	112	115	15	12	-	3	5	1	448	516
Romania	(2)	-	107	152	75	62	15	12	6	3	5	1	206	230
Russia	209	233	-	-	(1)	(1)	-	-	(2)	-	-	-	206	232
Other	2	-	-	-	38	54	-	-	(4)	-	-	-	36	54
North America	(18)	(6)	-	-	737	538	-	-	80	3	-	-	799	535
Africa, Asia & Oceania	-	-	-	-	62	58	-	-	(1)	(4)	-	-	61	54
Other	(14)	(26)	(19)	(20)	(123)	115	-	-	(36)	(16)	(135)	(212)	(327)	(159)
Total	1,395	1,117	8,278	7,539	4,604	4,608	3,287	3,079	158	124	(18)	(116)	17,704	16,351

#### Ordinary EBITDA¹ (€mn)



		Generation & Trading	7.7	ructure worNs	Б	GP	Re	etail	Ene	el X		vices other	To	tal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	97	22	3,856	3,551	1,240	1,155	2,314	2,233	13	31	169	119	7,689	7,111
Iberia	693	425	2,025	1,965	358	361	715	676	38	51	66	80	3,895	3,558
Latin America	642	469	2,259	1,763	2,218	2,201	243	158	64	56	(123)	(104)	5,303	4,543
Argentina	165	142	271	173	51	46	2	(16)	-	-	(1)	(1)	488	344
B razil	107	7	1,144	815	335	395	149	100	(1)	-	(49)	(42)	1,685	1,275
Chile	211	124	222	228	899	877	17	19	26	19	(72)	(61)	1,303	1,206
Colombia	14	51	399	364	620	544	60	42	38	37	-	-	1,131	1,038
Peru	145	145	223	183	162	156	15	13	1	-	(1)	-	545	497
Other	-	-	-	-	151	183	-	-	-	-	-	-	151	183
Rest of Europe	216	233	107	152	142	115	15	12	-	3	5	1	485	516
Romania	(2)	-	107	152	75	62	15	12	6	3	5	1	206	230
Russia	216	233	-	-	(1)	(1)	-	-	(2)	-	-	-	213	232
Other	2	-	-	-	68	54	-	-	(4)	-	-	-	66	54
North America	(18)	(6)	-	-	737	538	-	-	80	3	-	-	799	535
Africa, Asia & Oceania	-	-	-	-	62	58	-	-	(1)	(4)	-	-	61	54
Others	(14)	(26)	(19)	(20)	(123)	115	-	-	(36)	(16)	(135)	(212)	(327)	(159)
Total	1,616	1,117	8,228	7,411	4,634	4,543	3,287	3,079	158	124	(18)	(116)	17,905	16,158

<sup>1.</sup> Rounded figures. Excludes extraordinary items in FY 2018 (+128 €mn Rete Gas Earn Out and +65 €mn EF Solar) and FY 2019 (+94 €mn Disposals of Mercure plant, +50 €mn second tranche Rete Gas Earn Out, -205 €mn impairment coal Italy, -103 €mn impairment coal Iberia, -30 €mn price adjustment Kafireas, -7 €mn impairment coal Russia)

Reported EBIT¹ (€mn)



		Generation & Trading		ructure wor <b>N</b> s	E	GP	Re	etail	Ene	el X	Serv & O	ices ther	To	otal
	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018	FY 2019	FY 2018
Italy	(1,908)	(248)	2,647	2,508	909	828	1,609	1,379	(45)	(9)	17	40	3,229	4,498
Iberia	(1,650)	(274)	1,288	1,220	183	208	491	494	(13)	37	20	39	319	1,724
Latin America	68	266	1,349	1,025	1,809	1,776	77	87	58	54	(122)	(105)	3,239	3,103
Argentina	100	89	240	98	38	39	(35)	(16)	-	-	-	(1)	343	209
Brazil	94	(1)	487	362	250	309	44	52	(4)	(1)	(50)	(42)	821	679
Chile	(233)	30	173	178	728	699	6	16	24	19	(71)	(62)	627	880
Colombia	(2)	37	292	261	560	488	52	29	37	36	-	-	939	851
Peru	109	111	157	126	123	107	10	6	1	-	(1)	-	399	350
Other	-	-	-	-	110	134	-	-	-	-	-	-	110	134
Rest of Europe	30	170	13	54	58	195	(14)	(2)	(3)	2	2	1	86	420
Romania	(1)	-	13	54	49	40	(14)	(2)	4	2	3	-	54	94
Russia	31	170	-	-	-	(1)	-	-	(1)	-	-	-	30	169
Other	-	-	-	-	9	156	-	-	(6)	-	-	-	3	156
North America	(19)	(6)	-	-	418	364	-	-	(50)	(31)	-	-	349	327
Africa, Asia & Oceania	-	-	-		24	19	-	-	(5)	(8)	-	(1)	19	10
Other	(15)	(26)	(20)	(20)	(125)	115	-	-	(40)	(26)	(163)	(225)	(363)	(182)
Total	(3,494)	(118)	5,277	4,787	3,276	3,505	2,163	1,958	(98)	19	(246)	(251)	6,878	9,900



EBITDA from Reported to Adjusted: breakdown by geography (€mn)

FY 2019	Italy	lberia	South America	Rest of Europe	North & Central America	Africa, Asia & Oceania	Other	Total
Reported	7,628	3,792	5,303	448	799	61	(327)	17,704
Extraordinary items	(61)	(103)	-	(37)	-	-	-	(201)
Ordinary	7,689	3,895	5,303	485	799	61	(327)	17,905
One-offs	222	6	306	-	98	-	-	632
Adjusted	7,467	3,889	4,997	485	701	61	(327)	17,273

FY 2018	Italy	Iberia	South America	Rest of Europe	North & Central America	Africa, Asia & Oceania	Other	Total
Reported	7,304	3,558	4,543	516	535	54	(159)	16,351
Extraordinary items	193	-	-	-	-	-	-	193
Ordinary	7,111	3,558	4,543	516	535	54	(159)	16,158
One-offs	135	-	(37)	-	(9)	-	(9)	80
Adjusted	6,976	3,558	4,580	516	544	54	(150)	16,078



EBITDA from Reported to Adjusted: breakdown by business line (€mn)

FY 2019	Conventional Generation & Global Trading	Infrastructure & NetworNs	EGP	Retail	Enel X	Services & Holding	Total
Reported	1,395	8,278	4,604	3,287	158	(18)	17,704
Extraordinary items	(221)	50	(30)	-	-	-	(201)
Ordinary	1,616	8,228	4,634	3,287	158	(18)	17,905
One-offs	84	351	77	23	98	-	632
Adjusted	1,532	7,877	4,557	3,264	60	(18)	17,273

FY 2018	Conventional Generation & Global Trading	Infrastructure & NetworNs	EGP	Retail	Enel X	Services & Holding	Total
Reported	1,117	7,539	4,608	3,079	124	(116)	16,351
Extraordinary items	-	128	65	-	-	-	193
Ordinary	1,117	7,411	4,543	3,079	124	(116)	16,158
One-offs	(8)	130	(7)	(10)	(10)	(15)	80
Adjusted	1,125	7,282	4,551	3,089	134	(101)	16,078

From EBITDA to net income¹ (€mn)



	FY 2019 reported	FY 2018 reported	∆ yoy	FY 2019 ordinary	FY 2018 ordinary	∆ <sup>1</sup> yoy
EBITDA	17,704	16,351	8.3%	17,905	16,158	10.8%
D&A	(10,826)	(6,451)		(6,809)	(6,365)	
EBIT	6,878	9,900	-30.5%	11,096	9,793	13.3%
Net financial charges	(2,444)	(2,048)		(2,413)	(2,370)	
Net income from equity investments using equity method	(122)	349		(88)	81	
EBT	4,312	8,201	-47.4%	8,595	7,504	14.5%
Income tax	(836)	(1,851)		(1,960)	(1,864)	
Net income	3,476	6,350		6,635	5,640	
Minorities	(1,302)	(1,561)		(1,868)	(1,580)	
Group net income	2,174	4,789	-54.6%	4,767	4,060	17.4%

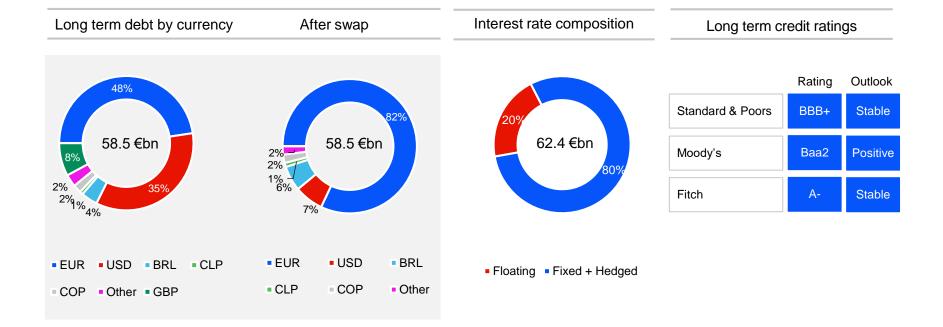
D&A reported (€mn)



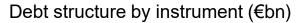
	FY 2019	FY 2018	Δyoy
Generation and Trading	4,889	1,235	296%
Enel Green Power	1,328	1,103	20%
Distribution	3,001	2,752	9%
Retail	1,124	1,121	0%
Enel X	256	105	144%
Others and adjustments	228	135	69%
Total	10,826	6,451	68%

#### Gross debt1 structure





In nominal terms 52

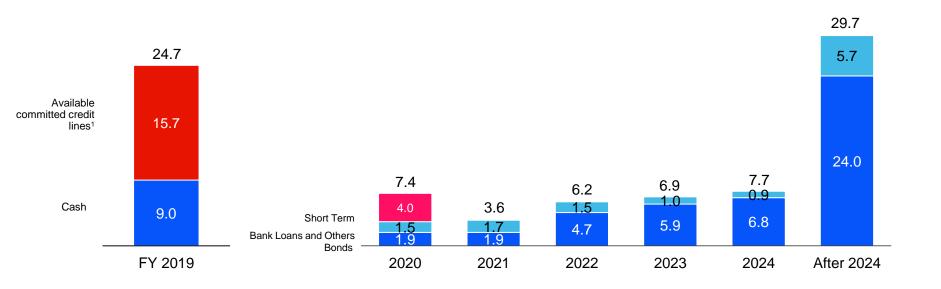




Debt by instrument	Enel Spa	EFI	EFA and Central Others	Italy	Iberia	Latin America	North America	Europe and Euro- Mediterranean Affairs	Africa, Asia and Oceania	Total
Bonds	8.61	30.74	-	=	0.02	5.76	<del>-</del>	0.07	=	45.20
Bank Loans	0.55	-	=	4.23	1.97	1.95	0.10	0.15	0.58	9.53
Tax Partnership	-	-	-	-	-	-	0.71	-	-	0.71
Other Loans	-	-	-	0.58	0.73	0.38	0.36	0.07	0.02	2.14
Other short term debt	0.53	0.29	-	0.33	0.12	0.40	-	-	0.01	1.68
Commercial Paper	-	0.50	0.75	-	0.80	0.23	-	-	-	2.28
Gross debt	9.69	31.53	0.75	5.14	3.64	8.73	1.17	0.29	0.61	61.55
Financial Receivables	-0.20	-0.79	-0.42	-0.89	-0.50	-0.98	-	-	-0.04	-3.82
Tariff Deficit	-	-	-	-	-0.95	-	-	-	-	-0.95
Other short term financial receivables	-1.29	-0.58	-	-0.43	-0.09	-0.01	-0.03	-	-0.09	-2.52
Cash and cash equivalents	-4.15	-0.21	-0.46	-0.19	-0.21	-2.28	-0.13	-1.25	-0.20	-9.08
Net Debt - Thitd Parties	4.05	29.95	-0.13	3.63	1.89	5.46	1.01	-0.96	0.28	45.17
Net Debt – Intercompany	12.50	-32.91	4.82	9.68	3.01	1.25	1.36	0.23	0.06	-
Net Debt – Group View	16.55	-2.96	4.69	13.31	4.90	6.71	2.37	-0.73	0.34	45.17

Debt maturity coverage split by typology (€bn)





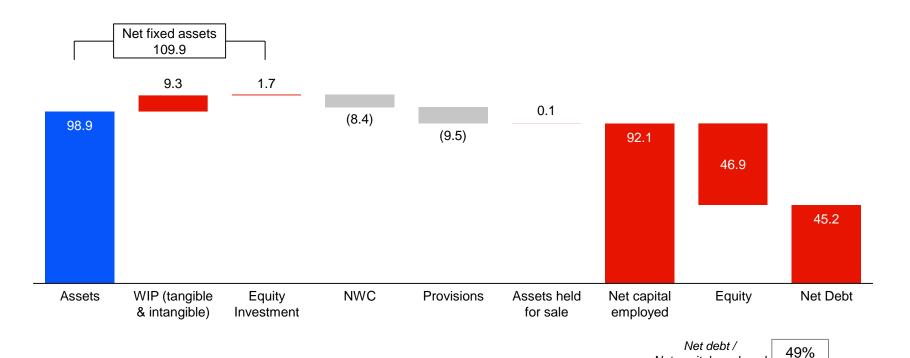
Balance sheet (€mn)



	FY 2019	FY 2018	Δуοу
Net financial debt	45,175	41,089	9.9%
Shareholders' equity	46,938	47,852	-1.9%
Net capital employed	92,113	88,940	3.6%

Balance sheet structure (€bn)





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Net capital employed

#### Headcount



	FY 2019	FY 2018	$\Delta$ yoy
Generation and Trading	9,432	10,286	-8%
Enel Green Power	7,957	7,478	6%
Distribution	34,822	35,740	-3%
Retail	6,336	6,492	-2%
Enel X	2,808	2,733	3%
Others and adjustments	6,898	6,543	5%
Total	68,253	69,272	-1%

#### Disclaimer



This presentation contains certain forward-looking statements that reflect the Company's management's current views with respect to future events and financial and operational performance of the Company and its subsidiaries. These forward-looking statements are based on Enel S.p.A.'s current expectations and projections about future events. Because these forward-looking statements are subject to risks and uncertainties, actual future results or performance may differ materially from those expressed in or implied by these statements due to any number of different factors, many of which are beyond the ability of Enel S.p.A. to control or estimate precisely, including changes in the regulatory environment, future market developments, fluctuations in the price and availability of fuel and other risks. You are cautioned not to place undue reliance on the forward-looking statements contained herein, which are made only as of the date of this presentation. Enel S.p.A. does not undertake any obligation to publicly release any updates or revisions to any forward-looking statements to reflect events or circumstances after the date of this presentation. The information contained in this presentation does not purport to be comprehensive and has not been independently verified by any independent third party. Certain numbers in this presentation are rounded. This presentation does not constitute a recommendation regarding the securities of the Company. This presentation does not contain an offer to sell or a solicitation of any offer to buy any securities issued by Enel S.p.A. or any of its subsidiaries.

Pursuant to art. 154-bis, paragraph 2, of the Italian Unified Financial Act of February 24, 1998, the executive in charge of preparing the corporate accounting documents at Enel, Alberto De Paoli, declares that the accounting information contained herein correspond to document results, books and accounting records.

### Full Year 2019 consolidated results

Contact us





#### **Monica Girardi**

Head of Group Investor Relations

#### **Investor Relations team**

Federico Baroncelli Francisco Basauri Serena Carioti Federica Dori Federica Pozzi Fabrizio Ragnacci Noemi Tomassi

Emanuele Toppi

#### **Contacts**

Email <u>investor.relations@enel.com</u>

Phone +39 06 8305 7975

#### Channels



Website Enel.com



Mobile App

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